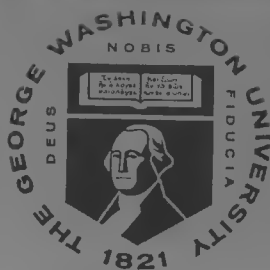


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**The George Washington  
University  
Faculty Organization Plan**

**WASHINGTON, D.C. 20006 1965**

## **\*UNIVERSITY FACULTY ORGANIZATION PLAN**

### **I. Purpose**

1. The object of this University Faculty Organization Plan is to enable the faculty of The George Washington University, in common effort and purpose with the President and the Board of Trustees, and in keeping with sound principles of general University organization, effectively to perform its functions and responsibilities with respect to educational policy and objectives of the University and related affairs in or concerning which the faculty has a legitimate concern or interest. The provisions of this Plan shall be interpreted and applied in accordance with the object of the Plan as so stated.

2. Toward this end and in respect of the particular purposes and functions herein provided, the University Faculty Organization shall consist of two bodies: (1) the University Faculty Assembly, which shall consist of academic personnel in full-time service and such administrative personnel as are provided for hereafter; and (2) the University Senate, which shall be a representative body acting for the University Faculty as a whole in legislative and advisory capacities. The powers, duties, and privileges of the Assembly and Senate shall be exercised in accordance with the charter of the University and subject to the authority of the Board of Trustees and shall relate to matters which are of concern to more than one college, school, or division, or to the University Faculty.

## II. The University Faculty Assembly

### SECTION 1. MEMBERSHIP

The University Faculty Assembly shall consist of the President of the University, the Dean of Faculties, the Administrator of the National Law Center, the Associate Dean of Faculties, the Director of Admissions, the Registrar, the Librarian, the Treasurer, faculty members in full-time service of the degree-granting colleges, schools, and divisions of the University, members of the Executive Faculty of the School of Medicine, and incumbents of administrative offices to whom the Board of Trustees has granted or may grant faculty status and academic rank in or under the Code and Ordinances Governing the Academic Personnel of the University. Other members of the staff of instruction, and Professors and Associate Professors Emeriti, of the University may attend meetings of the Assembly, with the privilege of the floor, but without the right to vote.

### SECTION 2. OFFICERS

The President shall be the Chairman of the Assembly, and the Dean of Faculties, the Vice-Chairman. The Registrar shall be the Secretary.

### SECTION 3. MEETINGS

(a) The Assembly shall meet at least once during each semester of the academic year at a time and place designated by the President. Special meetings shall be held at the call of the President, acting on his own initiative or upon the request of the University Senate or the petition of twenty members of the Assembly.

(b) The agenda of a regular meeting shall be prepared by the President and shall

include any matter requested by the Senate or its Executive Committee or on petition of fifteen members of the Assembly. Notices of meetings, regular or special, shall be sent out at least ten days prior thereto and shall include a statement of the agenda.

(c) A quorum for any meeting shall consist of 25 per cent of the membership of the Assembly.

(d) The Assembly shall act by affirmative vote of a majority of members present and voting, unless the action proposed is in adverse review of action taken by the Senate in which case the affirmative vote of two-thirds of members present, or one representing a majority of the membership of the Assembly, whichever is the lesser, shall be required.

(e) The by-laws and rules of procedure of the Assembly shall be subject to the provisions hereof and shall be prepared by the Executive Committee of the Senate, subject to confirmation and amendment by the Assembly.

### SECTION 4. FUNCTIONS

The functions of the Assembly shall be to:

(1) Receive information from the President, and such members of the University administration as he may designate, of matters of general University interest or faculty concern;

(2) Receive reports from the Senate as to actions it has taken and the activities of its committees, and, to the extent then anticipated, its proposed agenda and committee programs for the future. The Assembly shall have the power to direct the Senate to include in the agenda of the Senate or any of its committees, or to study and report back to the Assembly, or to take such

other action as may be appropriate with respect to any matter of concern to the Assembly. The Assembly shall also have the power to review any action taken by the Senate and, subject always to the provisions of Sections 3(b) and (d) of this Article II, take such action on the basis thereof as the Assembly may deem appropriate;

(3) Act as a referendum body on questions referred to it for that purpose by the Senate.

### III. The University Senate

#### SECTION 1. FUNCTIONS

The University Senate, on behalf of the University Faculty, shall, with respect to matters which are of concern to more than one college, school, or division, or to the University Faculty:

(1) Formulate policy and make such other determinations and exercise supervision with respect to such programs or other matters as the President or the Board of Trustees may designate;

(2) Provide the President and the Board of Trustees with advice and counsel on such matters as they may request;

(3) At the direction of the Assembly—or may, at the request of the faculty of any college, school, or division or of individual faculty members, or on its own initiative—consider any matters of concern or interest to more than one college, school, or division or to the University Faculty, and make its recommendations or otherwise express its opinion with respect thereto, to the Assembly, the President, or through the President to the Board of Trustees;

(4) Be the University Faculty agency to which the President initially presents infor-

mation and which he consults concerning proposed changes in existing policies or promulgation of new policies.

#### SECTION 2. ORGANIZATION

##### (a) Membership

(1) The Senate shall consist of 24<sup>5</sup> elected members and 12 members ex officio.

(2) The elected membership shall consist of nine members elected by and from the faculty of Columbian College of Arts and Sciences; three members each elected by and from the faculties of the schools of Education, Engineering and Applied Science, Law, and Medicine; two members elected by and from the faculty of the School of Government and Business Administration and/—and one member elected by and from the members of the Graduate Council.

(3) The ex officio membership of the Senate shall consist of the President, the Dean of Faculties, the Registrar, and nine other administrative officers of the University. These nine administrative officers shall be appointed by the President and shall serve until successors have been appointed, but not less than one semester, unless their service is terminated by separation from the University.

(4) All members elected to the Senate shall be members of the University Faculty in full-time service, hold the rank of Associate Professor or above, and have tenure as of the academic year next succeeding the date of their election. Vice-presidents, assistant vice-presidents, deans, vice deans, associate deans and assistant deans, and other faculty members whose duties are primarily administrative

in nature, shall be ineligible for election.

Questions of eligibility for election to the Senate shall be determined by the Senate.

(5) The ex officio members, while without the right to vote, shall have the privilege of the floor: *Provided*, That the presiding officer may vote to break a tie.

(b) Officers

The President, or in his absence, the Dean of Faculties or the Chairman of the Executive Committee, in that order, shall be the presiding officer. The Registrar shall be the Secretary.

(c) Terms of Office

The term of office for elected members of the Senate shall be two years beginning on May 1 of the year in which they are elected. The terms shall be so adjusted as to require the election of approximately one-half of such members each year.

### SECTION 3. ELECTION OF FACULTY MEMBERS

The election of members of the Senate shall be held subject to the following requirements but otherwise pursuant to procedures determined by the Faculty members eligible to vote in the school or group involved:

(1) The nominating procedure shall permit nominations from the floor or by petition in addition to any other method adopted by the faculty of the school or group involved, and shall, unless otherwise determined at or prior to the election meeting by a two-thirds vote of such faculty require at least two nominees for each Senate seat to be filled.

(2) Voting shall be by secret ballot.

(3) Only members of the faculty in full-

time service shall be eligible to vote, except that, in the case of the School of Medicine, all members of the Executive Faculty shall be eligible to vote for Senate members.

(4) The elections shall be held at meetings called by the deans of the respective schools prior to April 15 of each year. A quorum shall be 51 per cent of the faculty members in residence in the school or group involved who are eligible to vote. Election shall be by majority of those voting.

(5) In the event that a vacancy occurs in the Senate membership or a member is on leave of absence or otherwise unable to participate for any period, the faculty of the school or group involved shall be entitled to elect another representative for the remainder of the term or pro tempore for the period of absence involved.

### SECTION 4. MEETINGS

(a) Regular meetings of the Senate shall be held at stated intervals as determined by it but no less often than twice during each semester of the academic year. Special meetings may be called by the President, acting on his own initiative, or upon the request of the Executive Committee or the Assembly or the petition of 25 per cent of the elected members of the Senate.

(b) A quorum shall consist of 50 per cent of the elected members of the Senate. All power of the Senate shall be exercised by the affirmative vote of a majority of elected members present and voting.

(c) The agenda for any meeting shall be made available in writing by the Secretary of the Senate to all members of the Senate, elected and ex officio, at least 7 days prior to the meeting in the case of regular meetings, and with the call, in the case of spe-

cial meetings, and shall be made available for inspection by all members of the Assembly. If, at any regular meeting, any item of business is deemed sufficiently urgent by a vote of three-fourths of the elected members of the Senate, or the unanimous vote of such members present, whichever is the lesser, action may be taken with regard thereto by the Senate at such meeting without its previous inclusion in the agenda.

(d) A summary of the minutes of each meeting shall be furnished by the Secretary of the Senate to all members of the Assembly and such administrative officers as the President shall designate. A copy of the full minutes shall be made available by the Secretary for inspection by any such member or officer.

(e) Except as otherwise provided herein, or required by the Assembly, the Senate may adopt such by-laws and other rules concerning its government and procedures as it considers appropriate.

## SECTION 5. COMMITTEES

### (a) General

There shall be four kinds of Senate committees: (1) an Executive Committee, (2) standing committees, (3) special committees, and (4) a Co-ordinating Committee. The Executive Committee, all standing committees, and the Co-ordinating Committee shall meet as directed by the University Senate, or as determined necessary by the committees themselves or their chairmen, but not less than once a year; the meetings shall be conducted according to orderly procedure, records of deliberations shall be kept, and reports shall be made to the University Senate as often as required, but at least once annually. Copies of all formal reports shall

be filed with the Registrar of the University and shall be available for inspection by members of the Assembly and the administrative staff of the University. Members of the Executive Committee and standing committees shall be elected for a term not exceeding one year. No member of the Executive Committee shall immediately succeed himself more than twice. The Senate shall establish such procedures for temporary replacement of members of the Executive Committee as shall seem necessary to assure that the Executive Committee would not be prevented from acting effectively in emergencies because of inability to assemble a quorum of its membership.

### (b) The Executive Committee

The Executive Committee shall consist of 5 elected faculty members of the Senate and the President, ex officio. Any elected faculty member of the Senate shall be eligible to be elected Chairman of the Executive Committee. The Chairman shall be elected by the Senate. The Senate shall also elect the other four elective members of the Executive Committee subject to the restriction that no two of them shall have been elected to the Senate by the same school or faculty group. The Committee shall:

(1) Arrange the agenda for Senate meetings, and shall serve as the channel through which any member of the Assembly may introduce matters for the consideration of the Senate. It shall include in the agenda for any meeting any matters requested by the President or by 20 per cent of the members of the Senate;

(2) Serve as the committee on committees for the Senate and in that capacity nominate the members and chairmen of the standing and special committees and the nominating committee for the members and

Chairman of the Executive Committee. Individual elected members of the Senate shall have the right to make additional nominations, by petition to the Executive Committee or nominating committee prior to the election meeting, or from the floor at such meeting. In the event of any question or dispute as to the jurisdiction of any standing or special committee, the matter shall be referred to the Executive Committee for resolution;

(3) Assist in carrying into effect the actions of the Assembly and the Senate, and make regular progress reports with respect thereto to the Senate;

(4) Prepare and submit progress reports and reports on the work of the Senate, and on any other matter directed by the Senate, to the President and to the Assembly. At the end of each academic year, a report covering the entire year shall be prepared and distributed to all members of the Assembly;

(5) Receive reports prepared by or in any college, school, or division of the University which may be of concern or interest to any other college, school, or division, or the faculty generally, and arrange for distribution of copies thereof to such other college, school, or division, or the faculty;

(6) Act on behalf of the Senate in emergencies on matters requiring immediate action when it is not feasible to call a special meeting of the Senate, such action to be reported to the Senate for confirmation at its next regular meeting.

#### (c) Standing and Special Committees

(1) Except as herein otherwise provided, the number, nature, and size of its standing and special committees shall be determined by the Senate. The chairman of every stand-

ing committee and at least one member of every special committee shall be an elected member of the Senate. Qualifications for voting committee members shall be determined by the Senate and set/ The President may designate as ex officio nonvoting members of any committee any administrative officer or personnel within the area of activity of the committee, except that the Co-ordinating Committee shall be composed only of the chairmen of the Executive Committee and the standing committees of the University Senate.

(2) Any standing committee may, upon request, serve in an advisory capacity to University committees and administrative officers or personnel within the area of responsibility of the Senate committee and may invite any such University committee or representatives thereof or officer or person to participate in the deliberations of the Senate committee at such times as may be appropriate. Each such Senate committee shall be the agency to receive, on behalf of the Senate and Assembly, reports prepared by the parallel University committee. Any standing committee, as well as the Executive Committee, may upon request provide on behalf of the Senate advice and counsel to any committee of the Board of Trustees with respect to any matter within the area of responsibility of the Senate Committee.

(3) In addition to any other committees that the Senate may establish on its own initiative, or by direction of the Assembly, or by request of the President, there shall be standing committees for the following areas: Educational Policy; Faculty Performance and Development; University Objectives; Administrative Matters as They Affect the Faculty; Research; Admissions and Ad-

forth in its by-laws,

vanced Standing; Library; Public Ceremonies and Assemblies; Scholarship; Athletics; Student Relationships; Appointment, Salary, and Promotion Policies; Physical Facilities; and Professional Ethics and Academic Freedom.

(d) Co-ordinating Committee

(1) The membership of the Co-ordinating Committee shall consist of the Chairman of the Executive Committee and the chairmen of all standing committees of the University Senate.

(2) The primary purpose of the Co-ordinating Committee shall be to promote efficient and effective operation of the University Senate and its committees, especially through exchange of information with respect to overlapping and interrelated committee problems.

(3) The Co-ordinating Committee shall elect its chairman and determine its rules of procedure.

#### IV. Amendments

1. Amendments to this University Faculty Organization Plan may be proposed to the Assembly by the President, by the Senate, through petition to the President as Chairman of the Assembly by 15 per cent of the faculty members of the Assembly, or by a faculty committee as hereinafter provided. Voting on a proposed amendment by the Assembly may be at a regular or special meeting. For adoption of a proposed amendment by the Assembly a favorable vote of either two-thirds of those voting, or a majority of the voting members of the Assembly, whichever is the lesser, shall be required. Amendments so adopted shall be submitted to the Board of Trustees for

its approval and shall become effective only when so approved.

2. After this University Faculty Organization Plan has been in effect for two years, it shall be subjected to automatic review and reappraisal by a faculty committee established specifically for that purpose. Such committee shall be composed of two representatives from the faculty (in full-time service and not officers of administration) of each school or faculty group then represented in the Senate. At least one such representative from each school or group shall not then be a member of the Senate. The committee shall prepare a written report for distribution to every member of the Assembly, and shall have the authority and responsibility through such report to propose amendments to the Faculty Organization Plan. Such proposals (if and to the extent approved by the Assembly) shall be submitted to the President for transmission to the Board of Trustees for its approval and shall become effective only when so approved.

3. The procedure described in the preceding paragraph for automatic review and reappraisal of the Faculty Organization and for making and implementing recommendations for changes in it shall be repeated every four years. Elections of members of the second Faculty Organization Review Committee shall be held in the fall semester of the academic year 1968-1969 and elections of succeeding committees shall be held in the fall semesters of each successive fourth year. The Chairman of the University Senate's Executive Committee shall have the responsibility of seeing that elections are held as prescribed and of convening the initial meeting of the Review Committee.



## V. Effective Date

1. Upon the adoption of this University Faculty Organization Plan with such changes as may be considered appropriate by the University Faculty at a meeting thereof and its approval by the Board of Trustees, the President shall direct that each school or faculty group involved proceed to elect its representatives to the Senate.

2. Initially, in order to provide for a rotation system, the respective faculties of the schools of Medicine, Law, Engineering, Education, and Government shall elect one, and the faculties collectively of the Columbian and Junior Colleges group shall elect four, of its representatives for a one-year term, and one (four in the case of the Columbian and Junior Colleges group) for a two-year term. In the case of the representatives from The Graduate Council and The School of Pharmacy, and one of the representatives of the Schools of Medicine, Law, Engineering, and Education, and the Columbian and Junior Colleges group, the term shall be left undetermined until the organization meeting of the Senate, at which time four of such representatives shall be selected, by lot, to serve for a one-year term and the other three for a two-year term. The manner of determining into which classification each of its representatives shall fall shall be for the faculty of the school or group involved and may be by lot.

3. As soon as elections of all the Senate members have been reported to the President, he shall appoint from among those elected, five (but no more than one from any one school or group) as the Temporary Organization Committee for the Senate. Such committee shall immediately proceed to prepare a report which shall include: (1)

The temporary by-laws or rules of procedure for the Senate, (2) the proposed agenda for the first meeting, and (3) nominations for the Executive Committee and the Chairman thereof. Upon completion of the preparation of this report, and its distribution to members of the Senate, the President shall convoke the Senate, which shall then organize for the conduct of its business.

PROVISIONAL BY-LAWS

University Senate

as established by Resolution #65-3

November 12, 1965

A RESOLUTION TO INTERPRET THE  
PROVISIONS OF FACULTY PROCEDURE  
FOR THE IMPLEMENTATION OF ARTICLE  
IX OF THE CODE AND ORDINANCES

(67/13)

Be it Resolved by the University Senate of the George Washington University:

When PRELIMINARY PROCEEDINGS are instituted under the Faculty Procedures for the Implementation of Article IX of the University CODE AND ORDINANCES, interested parties should refrain from comment about the issues involved therein until such proceedings are concluded.

In view of the informal nature of the work of the Special Committee, it is expected that its inquiries and deliberations will take place in camera. The Special Committee will make any and all of its reports to the University Senate through the Executive Committee.

All Faculty and Administrative officers are urged to refrain from making public statements about the case in order to avoid prejudicing any further proceedings. Any statements deemed necessary to correct erroneous or misleading publicity with respect to the case should be made by the Chairman of the Executive Committee on behalf of the Executive Committee and the Senate.

IF FORMAL PROCEEDINGS are not recommended any statements concerning resolution of the case should be issued only by the Chairman of the Executive Committee and the President, as provided by the Faculty Procedures.

Committee on Professional Ethics  
and Academic Freedom

*April 5, 1968*  
*Passed unanimously*

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

A RESOLUTION TO APPOINT  
SPECIAL COMMITTEES  
(67/12)

Be it Resolved by the University Senate of the George Washington University:

That the Executive Committee in behalf of the Senate choose and appoint:

1. A special committee to study the financing and use of the faculty facilities in the University Center.
2. A special committee to arrange a faculty-student leadership conference.

The Executive Committee  
March 8, 1968

*Voted upon in two  
sections. Both passed.*

A RESOLUTION TO ALTER THE  
ACADEMIC CALENDAR (67/11)

Whereas, a student's educational experience at this university should form the foundation for a lifetime of individual intellectual and esthetic development, and

Whereas, present scheduling practices may be validly criticized as emphasizing too little individual student study and research, individual student-faculty consultation and individual, sophisticated evaluation of achievement, and

Whereas, it is possible, without radical disruption of time-honored practices, to answer these criticisms by providing in the regular semester, with suitable faculty organization and supervision, provisions to encourage and allow the student to read, to study, to work in the laboratory, to participate in problem solving and design, to visit off-campus facilities of relevance, and in general to review and organize for himself the semesters work, and

Whereas, a corollary emphasis of intellectual achievement divorced from meaningless effects of fatigue is most effectively promoted by providing a maximum separation of individual examinations within the schedule, and

Whereas, a similar advantage appends itself to such an arrangement in terms of considered and reflective evaluation and grading of proper and commensurate care, now therefore

Be it Resolved by the University Senate of The George Washington University:

That the University Senate recommends adoption of the calendars for academic years 1969-73, according to the schedules in the attached pages.

Committee on Educational Policy

March 8, 1968. Postponed to Special Meeting March 20, 1968.

Passed 3/20/68

RESOLUTION TO ESTABLISH A PERMANENT  
JOINT COMMITTEE OF THE UNIVERSITY  
SENATE AND THE STUDENT COUNCIL  
(67/10)

Whereas (a) President Elliott has announced his decision not to reappoint the University Committee on Student Life, and

Whereas (b) the dissolution of the Student Life Committee will leave the Student Government without a formally structured means of access to Presidential policy-making, and

Whereas (c) the Senate Committee on Student Relationships recommends against the proposal that it absorb the advice-giving functions of the Student Life Committee, and

Whereas (d) President Elliott continues to "recognize. . . that students will begin to participate more fully in the work of the University Senate where increasingly basic policies affecting all aspects of the University are molded," therefore

Be it Resolved by the Senate of the George Washington University that:

After approval by the President of the University and by the Student Council and after necessary amendments of the Faculty Organization Plan and the Articles of Student Government have been enacted by the processes prescribed for making such amendments,

- A. The Student Life Committee shall be abolished.
- B. The Senate Standing Committee on Student Relationships shall thereafter be officially designated as the Joint Committee of the University Senate and the Student Council.

In addition to other functions, as specified below, and notwithstanding any provision of Section G of this resolution, this joint committee shall serve the University Senate by studying any matters or resolutions referred to it by the Senate. With respect to such matters or resolutions it shall make recommendations

to, and report to the Senate in accordance with the relevant provisions of the Faculty Organization Plan and the Bylaws of the University Senate.

- C. The University Senate and the Student Council shall initiate the necessary implementing alterations of the Faculty Organization Plan and the Articles of Student Government, respectively, in matters regarding the structure and powers of the Committee. Further, no alteration in the Committee structure or powers shall be effected without the concurrence of both the Student Council and the University Senate.
- D. The Joint Committee shall be constituted as follows, and its members shall have a term of office of one year beginning May 1 of each year. Seven of its members shall be members of the faculty, at least one of whom shall be a member of the University Senate. These seven faculty members of the Joint Committee shall be elected by the University Senate. Seven members of the Joint Committee shall be students, at least one of whom shall be a member of the Student Council at the time of his election. These seven student members shall be elected by the Student Council. The Chairman of the Executive Committee of the University Senate and the President of the Student Council shall be ex officio, non voting members of the Joint Committee. There shall also be such other ex officio, non voting members of the Joint Committee as the President of the University shall appoint. Whenever any matter within the appropriate areas of concern of the Joint Committee, as herein provided, shall be brought to the floor of the University Senate, the Chairman and Vice Chairman thereof and the President of the Student Council shall be accorded full privileges of the floor of the University Senate during such considerations. Provided, however, that the foregoing shall not be construed to confer membership or voting rights in said body.
- E. Only members of the Senate and members of the Student Council who are members of the Joint Committee shall be eligible for election as chairman and vice chairman of the Joint Committee. Election of the chairman shall be by secret ballot. In case of a tie between a student and a faculty member, the student shall be declared elected. The vice chairman shall be chosen by a subsequent secret ballot and if the chairman is a student, the vice chairman shall be a faculty member, and if the chairman is a faculty member, the vice chairman shall be a student.
- F. The general charge to the Committee shall be that it:
  - a. facilitate all efforts to improve student-faculty relations;
  - b. encourage student recommendations in all areas of Senate policy-formulation which affect student life;
  - c. be chiefly responsible for recommending changes in "The Rules and Regulations Governing the Conduct of Student Life."

G. The Committee shall exercise specific advisory powers:

- a. In matters which the Committee may decide are "academic" and thus of import to the entire University community, it shall make its recommendations in the form of resolutions to the Senate, to the Student Council, or to the President:
  - (1) at the request of the Senate or its Executive Committee;
  - (2) at the request of the President or the Vice President for Student Affairs;
  - (3) at the request of Student Council or any other extracurricular student organization; or
  - (4) on its own initiative.
- b. In matters which the Committee may decide are of import only to the Student Body, it shall render advice to the Student Council, or to any extracurricular organization, or to the President, or to the Vice President for Student Affairs:
  - (1) at the request of the Student Council;
  - (2) at the request of any extracurricular organization;
  - (3) at the request of the President or the Vice President for Student Affairs; or
  - (4) on its own initiative.

Advisory motions which the Committee may forward to the Student Council must be considered for action by the Student Council at its earliest regular meeting.

- H. The Joint Committee of the University Senate and the Student Council may establish special or standing subcommittees. The membership of such subcommittees may include students and members of the faculty who are not members of the Joint Committee, but at least one member of any subcommittee shall be a student member of the Joint Committee and at least one member of each subcommittee shall be a faculty member of the Joint Committee.

The responsibilities of subcommittees shall be such as are assigned to it by the Joint Committee.

The Senate Committee on Student Relationships  
March 8, 1968

*Passed* As amended March 20, 1968 - Special Meeting of the Senate



A RESOLUTION TO AMEND THE CODE AND  
ORDINANCES, PRINCIPLES, STANDARDS,  
AND PROCEDURES (67/9)

Be it Resolved by the University Senate of The George Washington University:

I. Amend: PRINCIPLES, STANDARDS AND PROCEDURES (page 18) as follows:

Add at beginning of paragraph 3:

Except as noted in paragraph 4 hereof

Add new paragraphs 4 and 5:

4. In the case of tenure designation and promotion of faculty members with tenure, faculty recommendations with supporting reasons, together with the concurring, non-concurring, or variant recommendations of the appropriate administrative officers will be transmitted to the Faculty Tenure Committee, hereinafter described, which will consider the same, seek such additional information as it may deem necessary or desirable, and forward all pertinent papers, including its recommendations, to the President for action.

[Note: would leave appointments, renewal of appointments, terminations, and promotions of non-tenure people under present procedures]

5. The Faculty Tenure Committee shall consist of ten members elected by and from the following faculties: three from Columbian College of Arts and Sciences; and one each from the School of Education, School of Engineering and Applied Sciences, National Law Center, School of Medicine, School of Government and Business Administration, School of Public and International Affairs, and the Graduate School of Arts and Sciences, plus a Chairman appointed by the Executive Committee of the Senate. Only tenure members of the faculty of the rank of professor, who are not serving as department chairman, Dean, Associate Dean, Assistant Dean, or other similar administrative position, shall be eligible for membership on the Committee. Election shall be for a term of three years, except that Columbian College of Arts and Sciences, the School of Education, and the School of Engineering and Applied Sciences, shall initially elect one member each for a term of one year, thereafter such position to carry the full term of three years; similarly, Columbian College of Arts and Sciences, the School of Government and Business Administration, and the Graduate School of Arts and Sciences shall initially elect one member each for a term of two years, thereafter such position to carry the full term of three years; all other members of the Committee shall be elected initially and thereafter to a term of three years.

(continued on next page)

Renumber paragraph 4 as paragraph 6, and add after "to the Executive Committee of the Senate," the following:

or in the case of tenure designation or promotion of faculty members with tenure, to the Faculty Tenure Committee.

II. Amend Faculty Procedures for Implementation, of Article IX, (page 22):

Add at end of paragraph 3:

Provided that where such special committee determines that the issues presented involve denial of tenure or of promotion of a tenure faculty member but do not include an allegation of abridgment of academic freedom, and that such issues warrant institution of formal proceedings as hereinafter described, the Faculty Tenure Committee hereinbefore described shall be the standing committee for conducting such further proceedings under the procedures set forth in Section B, below.

Amend paragraph B 1 a) by adding at the end:

Provided that in cases involving denial of tenure or of promotion of a tenure faculty member which do not include an allegation of abridgment of academic freedom, the Faculty Tenure Committee shall serve as such Hearing Committee.

Faculty Performance and Development .

Committee - *Returned to Committee*  
*without instructions*

A RESOLUTION IN HONOR OF THE MEMORY OF  
CHARLES SAMUEL WISE

Along with the entire community, the University, the University Hospital and the Medical School, the University Senate mourns the death of Charles Samuel Wise. In addition to his many and varied professional and cultural activities, Doctor Wise found it possible to serve the Senate as a member of the Physical Facilities Committee, as a member of the Executive Committee, as Chairman of the Committee on Appointment, Salary and Promotion Policies, and as a member of the Senate. In each of those roles he displayed a unique sense of dedication complemented by a willingness and an extraordinary capacity for diligent work in often difficult areas. Moreover, he brought to each of those areas a keen perception, a rare insight and an inspired humanity which contributed immeasurably to the work of the Senate and to those with whom he worked in the Senate.

In every aspect of his work and of his life, Doctor Wise manifested the highest level of professional competency and, simultaneously, the rarest--and most precious--sense of personal concern for his fellows.

Perhaps the essence of this unique man was his ability to work efficiently in a necessarily highly organized milieu while maintaining a keen sensitivity to the needs of his fellows and an abiding humanity. The work, the sensitivity, the humanity and the man will be deeply missed by all those in the Senate and all those who had the opportunity of associating with Doctor Wise in former sessions of the Senate.

December 8, 1967

(67/8)

A RESOLUTION ON THE PROTECTION  
OF THE RIGHTS OF STUDENTS (67/7)

Whereas the recruiting activities of business and government organizations on the campus of the George Washington University gain legitimacy as a service to students, and

Whereas the University has explicitly affirmed the right of students to dissent and has officially accepted orderly protest against recruiters as a legitimate expression of dissent, and

Whereas the University has carefully defined the permissible limits to which students may proceed in protesting the presence of recruiters and has adopted procedures for implementing its policies designed to safeguard the rights of all, and

Whereas Lt. General Lewis B. Hershey, in a letter to "All Members of the Selective Service System" made public on November 8, 1967, has threatened punitive induction of those otherwise draft-deferred students who by some ill-defined "illegal demonstrations" may interfere with military recruiting, and

Whereas, in view of the intimidating effect of General Hershey's imprecise terminology, the presence of military recruiters on campus is inconsistent with the freedom of expression which the University has committed itself to protect, therefore

Be it Resolved by the University Senate of the George Washington University:

That the University Senate concludes that military recruiting cannot presently be justified as a service to students and recommends to the President that until such time as the instructions to the Selective Service System contained in General Hershey's letter of November 8, 1967, have been rescinded, overruled, or clarified sufficiently to insure that the students' right to dissent on University owned property is not endangered, The George Washington University follow the recommendation of the Student Council that all recruiting by military services on this campus be suspended.

Presented by Student Relationships Committee  
December 8, 1967  
Passed

13 ayes 5 nays

A RESOLUTION TO PERMIT STUDENT  
PARTICIPATION IN DECISIONS OF ACADEMIC  
DISCIPLINE AND SUSPENSION (67/6)

Whereas the University recognizes the essential contribution that responsible student opinion makes in decision-making in areas that affect the student directly, therefore

Be it Resolved by the University Senate of The George Washington University:

That the President of the Student Body, with the advice and consent of the respective Dean's Councils, appoint one student, having the status of junior or above with a minimum QPI of 3.0, to become a full participant with voting privileges in the deliberations of each of the Dean's Councils of the University in each case where a student charged with academic dishonesty elects to have student participation in the judgment of his case. Students will be informed of their right to have such student participation in the letter of announcement of the meeting.

~~That the President of the Student Body, with the advice and consent of the respective Dean's Councils and/or Committees on Scholarship, appoint one student, having the status of junior or above with a minimum QPI of 3.0, to become a full participant with voting privileges in the deliberations of these Councils and/or Committees in each case where a student who has been suspended for academic deficiency and has appealed the ruling on suspension elects to have student participation in the judgment of his appeal. Students will be informed of their right to appeal and to have such student participation in the letter of announcement of the meeting.~~

Committee on Student Relationships  
December 8, 1967

*First Paragraph  
(Passed - no opposition)*

RESOLUTION TO ALTER THE PRESENT  
PENALTY FOR ACADEMIC DISHONESTY  
(67/5)

Whereas (a) the announced penalty for academic dishonesty is so severe that some professors are deterred from bringing charges to the Dean's Councils, and the Councils often reluctant to follow the letter of the law, and

Whereas (b) the present procedure may result in administrative alteration of grades assigned by a professor in a course in which academic dishonesty did not occur, therefore

Be it Resolved by the University Senate of the George Washington University:

That the penalty for academic dishonesty (page 34 of the current catalog) be amended to read as follows:

"Academic dishonesty on the part of any student will result in a disciplinary grade of F for the course involved and also may, upon the recommendation of the appropriate dean's council, result in his suspension from the University for a stated period at the end of which time he may petition for readmission. The disciplinary grade of 'Failure--Academic Dishonesty' will be recorded for the course involved, and this grade will be employed in the computation of the quality point index. A student so suspended shall be withdrawn from all other courses except those in which all work has been completed."

Committee on Student Relationships  
December 8, 1967  
Passed

RESOLUTION ON FREE EXPRESSION  
AND PROTEST ON CAMPUS (67/4)

Whereas, events in recent months have revealed new threats to the openness of inquiry on college and university campuses in the United States, and

Whereas, the administration of The George Washington University has requested of the University Senate a statement of the principles governing academic freedom, and

Whereas, The George Washington University Senate takes great pride in the traditions of academic freedom on this campus,

Be it Resolved that the University Senate adopts the following Statement on Free Expression and Protest on Campus as its statement of the principles that should govern administrative decisions in regard to inquiry and debate on this campus.

A university can be committed to no higher value than the pursuit of truth. To pursue truth is to invite dissent. No position, no hypothesis, no belief is immune from examination or challenge. The duty of a university is to facilitate such examinations, to permit such challenges. In fulfillment of this duty a university must protect the rights of all members of the university community to question, to inquire and to seek their best understanding of what is true and reliable. To this end The George Washington University rejects any censorship that suppresses inquiry. It rejects censorship on its own authority that would presume to select what questions may be examined, what information may be offered. It rejects censorship by those outside the immediate university community who would silence debate or intimidate those who would dissent. It rejects censorship by those within the university community, whether majority or minority, who would by social coercion or by authoritative action or by violence limit the rights of others to hear and to be heard. The university has no loyalty to established wisdom that would protect it against challenge. The university has no interest in novelty that would promote new ideas beyond their merits. In an age in which passion and self-interest corrode debate, in which fact and fiction are offered in profusion, and in which attacks upon men and motives are substituted for rational inquiry, the university's commitment to free inquiry is subjected to hostility and contempt. It is in such an age that the value of a university is greatest. We live in such an age. It is in this climate that The George Washington University chooses to reaffirm its commitment to freedom of inquiry.

Committee on Professional  
Ethics and Academic Freedom  
Passed November 17, 1967

A RESOLUTION IN REGARD TO SENATE  
POLICY ON RECRUITING (67/3)

Be it Resolved by The George Washington University Senate:

That recruiting of students by government, firms, or other organizations is a legitimate function deserving of the traditional protections of the academic community.

(Willson motion)  
Passed November 17, 1967



A RESOLUTION TO EXPRESS APPRECIATION  
(67/2/)

Be it Resolved by The University Senate of The George Washington University that

The Secretary write a letter, to be signed by the officers of the Senate, expressing the appreciation of the University Senate to Mrs. Ruth Brosnan for her years of excellent service to the University Senate as assistant to the Secretary and to the Chairman of the Executive Committee.

The Executive Committee  
October 13, 1967  
passed unanimously

A RESOLUTION RECOMMENDING THE RECOGNITION OF  
A BOARD OF CHAPLAINS (67/1)

Whereas (a) The University recognizes the right of students to freedom of religious expression, and recognizes the value in the total educational process of facilitating student access to religious advisors of their choice and participation in organized religious activities on campus, and

Whereas (b) it is deemed desirable to ensure more equitable availability of University facilities by religious groups on campus; to provide greater opportunity for religious advisors to become part of the University community and to participate in decision-making affecting their work with students and student groups; and to integrate religious counseling with other student counseling activities.

Be it Resolved by the University Senate of The George Washington University:

1. The designated religious leaders and advisors of each religious organization now or hereafter authorized by The George Washington University Committee on Religious Life to conduct activities on campus shall be recognized as the Board of Chaplains to The George Washington University.

2. Such Board shall serve in an advisory capacity to the University Committee on Religious Life with a view toward attaining the objectives hereinabove stated.

3. It is the intention of this Resolution that the Board of Chaplains thus recognized shall be a part of the University community; however, members of the Board of Chaplains shall not be deemed administrative officers of the University, members of any academic department thereof, nor as official representatives of the University by reason of such office.

4. The University Committee on Religious Life shall exercise such authority, in consultation with the Board of Chaplains, as may be delegated to it by the President.

Executive Committee  
October 13, 1967  
Passed ~~as amended~~

1 A RESOLUTION TO ESTABLISH PROVISIONAL  
2 BY-LAWS FOR THE UNIVERSITY SENATE

3 Be it Resolved by the University Senate of The George Washington University

4 Section 1. Meetings and Sessions

5 (a) A "regular meeting" of the Senate shall be held on the second Friday of  
6 October, November, December, January, February, March, April and May. The Executive  
7 Committee may change the date of a regular meeting in unusual circumstances. The  
8 President may call a "special meeting" upon the request of the Executive Committee  
9 or upon the petition of 25 percent of the elected members of the Senate.

10 (b) Meetings of the Senate shall be open for attendance and observation to all  
11 members of the Faculty Assembly, except that by a majority vote the Senate may  
12 declare an "executive session" which only elected and ex officio members may  
13 attend.

14 (c) The business year of the Senate shall be called a "session" and each  
15 session shall commence with the call to order of the regular meeting in May.

16 Section 2. Order of Business and Agenda

17 (a) The order of business for regular meetings of the Senate shall be as  
18 follows:

- 19 (1) Call to order  
20 (2) Approval of the minutes of the previous meeting  
21 (3) Special business; for example, matters postponed  
22 to this meeting.  
23 (4) Resolutions reported out of Committees, with  
24 reports if any.  
25 (5) Introduction of Resolutions  
26 (6) General business; for example, announcements,  
27 nominations, elections, appointments, and  
28 Committee reports unaccompanied by Resolutions.  
29 (7) Adjournment

30 (b) The Executive Committee shall include in the Agenda for any meeting  
31 any matters requested by the President or by twenty-percent of the members of  
32 the Senate. Arrangement of the Senate's business upon the Agenda within the  
33 above categories shall be the duty of the Executive Committee. Matters on the  
34 Agenda may be taken up out of order by a majority vote. Matters not on the  
35 Agenda may be taken up only by a suspension of the rules of order.

36 (c) The Agenda for a regular meeting shall be available to members in  
37 writing in the office of the Secretary, and a copy of the Agenda addressed to  
38 each member shall be put in the University Mails, on the seventh day before  
39 the meeting day.

40 (d) The Agenda for a regular meeting shall be accompanied by copies of  
41 reported Resolutions scheduled for debate, including those which originate  
42 in Committees and have not theretofore been introduced, and copies of Committee  
43 Reports submitted with Resolutions.

(e) The Agenda for a special meeting shall be prepared by the Executive Committee and may be incorporated in the call for the meeting. The minutes of a special meeting shall be approved at the next regular meeting. No Resolution not on the Agenda for the special meeting shall be considered by the Senate.

### Section 3. Resolutions

(a) A "Resolution" shall consist of a statement which, if adopted by the Senate, will announce the policy of the Senate with regard to some matter within its competence.

(b) A Resolution shall consist of these parts: the Title, the Preamble (if any), the Resolving Clause, and the Text. The Title shall briefly describe the content and purpose of the Resolution, which should be confined to a single topic; the Title shall commence, "A Resolution to (or for) . . . ." The Preamble, if any, shall describe the background of the Resolution. Following the Preamble, if any, and immediately preceding the Text shall appear this Resolving Clause: "Be it Resolved by the University Senate of The George Washington University." The Text may set forth more than one policy, each policy being stated in a separate numbered section.

(c) In order to "introduce" a Resolution, a member shall read its Title and move its adoption, another member shall second the motion, and the first member shall present one copy to the presiding officer and one copy to the Secretary. The presiding officer shall then read the Resolution aloud and refer it to the Chairman of the Executive Committee for assignment to an appropriate Committee. Resolutions shall be numbered by the Secretary consecutively in the order of their introduction or reported as original Resolutions from Committees; for example, "Resolution No. 66-5); and Resolutions may be referred to by number in the Minutes, in Reports, and in debate.

(d) The presiding officer shall declare a Resolution "adopted" by the Senate upon passage of its Resolving Clause and Text by a majority vote.

### Section 4. Committee Action on Resolutions

(a) A Resolution introduced at a meeting shall be assigned by the Chairman of the Executive Committee to an appropriate Standing Committee or to the Special Committee created by motion for the purpose. Resolutions may also be originated by Committees without prior introduction in a Senate meeting, and such Resolutions need only be reported by the Committee to become the business of the Senate. A Resolution assigned to a Standing Committee which is neither reported during the session nor attached to a Standing Committee's Annual Report shall be listed by the Executive Committee's Annual Report as "defeated in Committee." and the Resolution must be reintroduced or originated in a Committee in order to be taken up in a subsequent session. Resolutions assigned to Special Committees shall survive from session to session without Committee action.

(b) A Resolution shall be "reported" to the Senate for its action when the Committee's chairman presents a copy of the Resolution to the Chairman of the Executive Committee for inclusion on the Agenda. A Special Report of the Committee may accompany the Resolution.

#### Section 5. Committee Reports

(a) Committee Reports shall be of three kinds: Annual Reports, Final Reports, and Special Reports.

(1) Each Standing Committee and the Executive Committee shall submit an "Annual Report" of activities during the session. Resolutions attached to an Annual Report shall be the business of the Committee in the next session, and with the consent of the Committee's Chairman, the Resolutions may be put upon the Agenda of any meeting in the next session.

(2) Each Special Committee shall submit a "Final Report" to the Senate at the conclusion of its activities and shall, with submission of the Final Report, move to be discharged.

(3) A "Special Report" may be submitted by any Committee at any time, either in support of its reporting a Resolution, or by way of information to the Senate on the Committee's activities.

(b) A Committee Report must be adopted by a majority of the Committee and shall be submitted over the name of the Chairman, whether he concurs in the Report or not. The Chairman and members of the Committee may submit their separate views for attachment to the Committee Report over their separate names. A Committee Report shall be "submitted" when it is delivered in writing to the Chairman of the Executive Committee. Each Committee Report more than three doublespaced typewritten pages in length shall commence with a "Summary" not more than one such page in length for distribution to the Faculty Assembly.

(c) The submitted Committee Report shall be circulated to the members of the Senate and shall be included in the minutes at the next appropriate meeting, but it shall not be read aloud unless requested by a majority vote. No Senate action regarding a Committee Report as such shall be in order, whether to receive, adopt, or accept it. The appropriate manner of securing debate and adoption of a Committee's proposals shall be to frame them as Resolutions.

#### Section 6. Voting

(a) Elected members of the Senate shall be the voting members, except as provided below to break a tie vote.

(b) A "majority vote" shall be one vote more than one-half of the elected members present and voting, and a "quorum" shall consist of one half of the elected members; and if "one-half" equals a fraction, the number required for a majority vote or a quorum shall be the next higher whole number.

1 (c) Voting shall ordinarily be by voice, with the presiding officer  
2 calling for the Ayes and Nays and declaring the result; except that  
3 any member, elected or ex officio, may call for a division of the  
4 Senate.

5 (d) Voting in a division of the Senate shall ordinarily be by  
6 show of hands, with the presiding officer appointing non-voting tellers  
7 and announcing the Ayes and Nays. In a division of the Senate the pre-  
8 siding officer may, when he announces a tie vote, vote orally to break  
9 the tie vote.

10 (e) Upon the call of six elected members a roll call vote shall be  
11 taken. The Secretary shall call the roll alphabetically, recording  
12 beside each name "Aye," "Nay," "Not Voting," or "Absent," and the  
13 presiding officer shall vote last and only if he wishes to break a  
14 tie vote between the Ayes and the Nays. The presiding officer shall  
15 announce all the results of a roll call vote.

16 (f) By a majority vote a secret ballot may be taken. The Secretary  
17 as teller shall record the Ayes and the Nays and inform the presiding  
18 officer, who shall announce them; and if there is a tie vote between  
19 the Ayes and the Nays, the presiding officer, if an ex officio member,  
20 may vote orally to break the tie.

## 21 Section 7. Debate

22 (a) The entry of a Resolution upon the Agenda as reported by a Committee  
23 puts that business before the Senate for debate, and no second or other motion  
24 is required. A spokesman for the position of the Committee, ordinarily  
25 the Chairman, shall have the privilege of opening and closing debate on the  
26 merits.

27 (b) Debate and amendments must be germane to the Resolution or other  
28 motions, and rulings of the presiding officer upon calls for order of the  
29 question of germaneness shall be appealable to a majority vote.

30 (c) Upon request of an elected member, and upon a majority vote if  
31 demanded by any member, the privileges of the floor for a germane statement  
32 not to exceed ten minutes in length may be extended to any person.  
33 Section 7(a) SEE AMENDMENT IN RESOLUTION 66/11 ATTACHED. ALSO SEE RESOLUTION 66/9(Att

## 34 Section 8. Rules of Order and Parliamentary

35 (a) Except as specifically provided to the contrary in the By-Laws,  
the Senate shall govern itself according to Robert's Rules of Order.

36 (b) A Parliamentarian shall be appointed at the first regular meeting  
37 of each session by the President with the advice and consent of the Senate.  
38 The Parliamentarian shall not be a member of the Senate. He shall advise  
39 on parliamentary procedure for meetings and shall assist in the drafting  
40 of Resolutions.

41 (c) Rulings announced by the presiding officer shall govern the Senate  
42 unless appealed and overruled by a majority vote. It shall be the duty of  
43 the Parliamentarian to frame issues of procedure as proposed amendments to  
44 the By-Laws.

1 Section 9. Suspension of the Rules of Order

3 (a) If at a regular meeting a Resolution is put in the hands of all  
4 the members in writing, one copy to each member, it may be taken up  
5 under a suspension of the rules of order if three-fourths of the elected  
6 members so vote, or upon the unanimous vote of any lesser number of  
elected members present.

7 (b) Any matter within the competence of the Senate may be considered  
8 at a special meeting provided the Agenda rules for special meetings  
9 are complied with, but the rules of order shall not be suspended at  
10 a special meeting.

11 Section 10. Amendments

12 Amendments to the By-Laws may be introduced and referred to the  
13 Executive Committee, or they may be originated within the Executive  
14 Committee at the suggestion of the Parliamentarian, and they shall  
15 be treated as nearly as may be as Resolutions. Enactment shall be by  
16 a majority vote. Amendments shall not be considered under a suspension  
17 of the rules of order.

A RESOLUTION TO AMEND THE PROVISIONAL BY-LAWS OF THE UNIVERSITY SENATE  
TO PROVIDE FOR STATEMENTS AND DISCUSSIONS

Whereas (a) the Provisional By-Laws of the University Senate restrict debate to Resolutions presented on the Agenda or considered by means of suspending the rules of order, and

Whereas (b) it would add to the usefulness of Senate meetings if members and occasionally other persons could make statements and discussions of statements on matters within the competence of the Senate, so long as the Senate possesses some means of controlling the time it devotes to such statements and discussions, therefore

Be it Resolved by the University Senate of The George Washington University:

1           1. The Provisional By-Laws of the University Senate shall be  
2           amended by adding the following new section, which will come after the  
3           existing Section 7:

4           2. "Section 7A. Statements and Discussions

5           (a) At the close of all business brought before the Senate at  
6           a regular meeting, any member (or any other person, within the pro-  
7           cedures set out in Sec. 7(c) ) may deliver a statement upon any  
8           subject within the competence of the Senate, and other members may  
9           join in discussion of the statement." Other statements and discussions  
10          may follow. A statement shall not be considered a resolution, and  
11          discussion of a statement shall not be considered debate. The order  
12          of appearance of persons delivering statements may be set in advance  
13          of the meeting by arrangement with the President and may but need  
14          not be set forth in the Agenda. The subjects of statements and  
15          motions of referral, but not the details of discussions, shall be  
16          noted in the minutes.

17          (b) A statement or discussion may be interrupted by the  
18          following motion: "I move to refer the subject to the Senate  
19          Committee on . . . . (naming an appropriate committee)." Because  
20          a function of the motion is to terminate discussion of the subject,  
21          the motion shall be undebatable, and it shall be amendable only  
22          in respect of the committee designated.

Committee on By-Laws  
Resolution #66/11  
January 13, 1967

*Passed 1/13/67*



MEMBERS OF UNIVERSITY SENATE COMMITTEES  
for 1966 - 1967 Session

Executive Committee

Reuben E. Wood, Chairman, Chemistry  
Seymour Alpert, Anesthesiology  
Carol R. St. Cyr, Education  
David J. Sharpe, Law  
Edwin L. Stevens, Speech (ILL)  
ROBERT E. WILLSON, JOURNALISM, PRO TEMPORE

Administrative Matters as They Affect  
the Faculty

\*David J. Sharpe, Law, Chairman  
Frederick H. Gibbs, Hosp. Admin.  
William F. Long, Economics  
Robert E. Cronin, Engineering  
Margaret McIntyre, Education

James C. Dockeray, Dean, SCBA  
William D. Johnson, Comptroller,  
ex officio

Admissions and Advanced Standing

\*Hugh L. LeBlanc, Pol.Sci., Chairman  
Margaret Monzka, Physics  
James W. Suber, Education  
Arthur Kirch, Statistics  
Mary L. Robbins, Microbiology  
Robert H. Moore, English Comp.  
Edward Braun, Engineering  
CHAS. B. REED, PHYS ED FOR MEN  
Joseph Y. Ruth, Dir. of Admissions  
ex officio

Appointment, Salary and Promotion Policies  
(including Fringe Benefits)

\*Robert C. Willson, Journalism, Chairman  
Joseph Aschheim, Economics  
James C. King, German  
N. David Nelson, Mathematics  
Richard H. Schlagel, Philosophy  
Charles S. Wise, Physical Medicine  
Louis H. Mayo, GSPL  
Robert E. Baker, Education  
Raymond Fox, Engineering  
Harold F. Bright, Dean of Faculties  
ex officio

Athletics \*\*\*

\*Raymond G. Hanken, Phys.Ed., Chairman  
J. Forrester Davison, Law  
Edward A. Potts, Law  
\*Robert B. Heller, Engineering  
Philip H. Highfill, Engl. Lit.  
Howard C. Pierpont, Surgery  
Robert K. Faris, Dir of Men's Athletics  
ex officio

Educational Policy

\*John W. Brewer, Intl. Law, Chairman (ILL)  
William B. Griffith, Philosophy  
Thomas P. Liverman, Mathematics  
John B. Christensen, Anatomy  
Carl Walther, Engineering  
\*Artley J. Zuchelli, Physics — *Chairman, pro tempore*  
William A. MacDonald, Art  
Thomas F. Courtless, Jr., Law  
Richard B. Simons, History CRANE, MILTON, ENGL. LIT.

Lloyd H. Elliott, President, ex officio

Harold F. Bright, Dean of Faculties *for Academic Affairs*

Faculty Performance and Development

\*Charles R. Naeser, Chemistry, Chairman  
Charles S. Tidball, Physiology  
Henry G. Manne, Law  
George F. Henigan, Speech  
Theodore E. Toridis, Engineering  
Harold C. Hinton, Intl. Affrs.

Harold F. Bright, Dean of Faculties *for Academic Affairs*  
ex officio

Library

\*William G. Clubb, French, Chairman  
Hugh Y. Bernard Jr., Law Librarian  
James H. Coberly, American Literature  
Samuel N. Wrenn, Chemistry  
Laurence P. Leite, Art  
Bernard Levy, Psychology — *MARY LOUISE ROBBINS (microbiology)*  
Rudolph Hugh, Microbiology — *RC WOODWARD, LIBRARIAN*  
(Mrs.) Alice Sheftel, Acting Librarian,  
ex officio *DIRECTOR OF LIBRARIES*

Physical Facilities

\*Robert B. Heller, Engr., Chairman  
Arthur S. Miller, Law  
Victor Cohn, Pharmacology  
Louis S. Glassman, Engr.  
Harry E. Yeide, Jr., Religion  
Francisco Prats, Physics  
Harry Page, Govt & Bus Admin  
Henry W. Herzog, Vice President and  
Treasurer, ex officio  
\* Member of the Senate

Professional Ethics and Academic Freedom

\*Glen E. Weston, Law Chairman  
\*Richard C. Allen, Law  
\*Louis dePian, Engineering  
James Mosel, Psychology  
Paul A. Crafton, Engineering  
Wood Gray, History  
Paula B. Kaiser, Anesthesiology

Calvin D. Linton, Dean, Columbian  
College of A. & S., ex officio

Public Ceremonies

\*Loretta M. Stallings, Phys. Ed. Women, Chrmn.  
Vincent deAngelis, Education  
Paul Calabrisi, Anatomy  
David C. Green, Law  
Solomon Kullback, Statistics  
Elizabeth Tidball, Physiology  
Dagmar P. Henney, Mathematics

John F. Latimer, University Marshal,  
ex officio

Research

\*Robert C. Parlett, Microbiology, Chrmn.  
Alton H. Desmond, Zoology  
Nicolae Filipescu, Chemistry  
Ira R. Telford, Anatomy  
Herman H. Hobbs, Physics  
James W. Hillis, Speech  
Richard D. Walk, Psychology  
George A. Olkhovsky, Russian  
Robert H. Walker, American Civilization  
\*Galip Arkilic, Engineering

Harold F. Bright, Dean of Faculties  
Arthur E. Burns, Dean of the Graduate Council  
Louis H. Mayo, V.P. Advanced Policy Studies

Scholarship

\*John A. Frey, Romance Languages, Chairman  
Raymond Fox, Engineering  
William L. Turner, English  
Frederick L. Minn, Chemistry  
Calvin W. Pettit, Speech  
Michael Brewer, Economics  
James F. Burks, Romance Languages

Maurice K. Heartfield, Asst. Treasurer  
Director of Financial Aid, ex officio  
Hiram M. Stout, Acting Dean, SPIA,  
ex officio

Student Relationships\*\*

\*Robert Kenny, Chairman  
Helen Yakobson, Slavic Languages  
Paul S. Weisberg, Psychiatry  
George M. Koehl, Physics  
Peter P. Hill, History  
Lillian Hamilton, Art  
Nan B. Smith, Phys. Ed.  
Robert M. Riggs, Romance Languages  
\*Edwin J. B. Lewis, Accounting

Paul V. Bissell, Dean of Men  
Virginia R. Kirkbride, Dean of Women  
ex officio

University Objectives

\*John P. Reesing, English, Chairman  
Frank D. Allan, Anatomy  
Harold Green, Law  
\*Galip Arkilic, Engineering  
John Morgan, Political Science  
Richard Stephens, Soc. & Anthro.  
Carl Stromsen, Public Admin.

Lloyd H. Elliott, President  
ex officio

University Resources

\*Seymour Alpert, Anesthesiology, Chrmn.  
David S. Brown, Public Admin.  
John T. Dailey, Education  
Geza Teleki, Geology  
George Steiner, Music  
Brian Blades, Surgery  
Thomas McP. Brown, Medicine

Warren Gould, Vice President  
Resources, ex officio

\*\* The following student members  
were added to this Committee  
at Senate meeting on 11/4/66

Thomas Rogers, Government  
Paul Johnson, Engineering  
Richard Moock, Education

\*\*\* The following student members  
were added to Athletics Committee  
at Senate meeting on 1/13/67

Charles R. Campbell, Pre-Acctg  
and Business Admin.  
Jack Goldberg, Law

# ANNUAL REPORT OF THE EXECUTIVE COMMITTEE

May 10, 1968

As the committee charged with the responsibility for preparing the agenda of the meetings of the University Senate, the Executive Committee has submitted interim reports to the Senate every month. Two summaries of the major actions of the Senate and of the Executive Committee during the 1967-1968 sessions are attached and comprise the major part of this report.

The Faculty Organization Plan and the Code and Ordinances Governing the Academic Personnel specify various responsibilities for the Executive Committee. In addition to preparing the agenda of Senate meetings these include:

- a) "Serve as committee on committees for the Senate in the capacity of nominating members and chairmen of standing and special committees. . . "
- b) "Assist in carrying into effect the actions of the Assembly and the Senate. . . "
- c) "Act on behalf of the Senate in emergencies. . . when it is not feasible to call a special meeting of the Senate."

The Executive Committee has devoted appreciable effort during 1967-68 to each of these functions. The Executive Committee has also from time to time and upon request served as an advisory body to the President of the University.

For the Executive Committee

Reuben E. Wood  
Chairman

1967-1968

Richard C. Allen  
Seymour Alpert  
Galip M. Arkilic  
Robert C. Willson  
Lloyd H. Elliott  
ex officio

SUMMARY OF ACTIONS OF THE SENATE AND THE EXECUTIVE  
COMMITTEE FOR THE 1967-68 SESSION

May 12, 1967

Submission of annual report by Standing Committees and by the Executive Committee.

A special meeting of the Senate was called for May 26, 1967, to debate proposed calendar changes.

The Chairman of the Executive Committee expressed appreciation to retiring members of the Senate and to members of committees for their support of the Senate during the past session.

May 26, 1967

(Special Meeting) Presentation of A RESOLUTION TO ALTER THE UNIVERSITY CALENDAR (66/25) by Professor Sharpe, Chairman of the Committee on Administrative Matters. Resolution was unanimously defeated, after reports from Student Council and all schools of the University, as well as officers of the administration and statements from faculty and students.

October 13, 1967

The Chairman of the Executive Committee announced a request from Columbian College for Senate's Educational Policy Committee to restudy the possibility of advantageous modifications in the University calendar, and suggested that such study might be done in cooperation with the Administrative Matters Committee.

A RESOLUTION TO ESTABLISH A BOARD OF CHAPLAINS (67/1) was presented by the Faculty Performance and Development Committee. After amendments to the body of the Resolution, and amendment of the title to A RESOLUTION RECOMMENDING THE RECOGNITION OF A BOARD OF CHAPLAINS, the Resolution was passed.

November 17, 1967

The Chairman of the Executive Committee announced the ratification by the Board of Trustees, October 19, 1967, of the RESOLUTION TO AMEND THE FACULTY ORGANIZATION PLAN TO DEFINE ELIGIBILITY FOR MEMBERSHIP IN THE UNIVERSITY SENATE (66/8).

Reports were made by members of the Senate who attended the Airlie House Conference, October 18 and 19. Ad hoc committees - Student Affairs, Financial Affairs, and University Development.

Professor Park, Chairman of the Committee on Professional Ethics and Academic Freedom, introduced a Special Report: FREE EXPRESSION AND PROTEST ON CAMPUS, 1967-68, with RESOLUTION ON FREE EXPRESSION AND PROTEST ON CAMPUS (67/4). The report was prepared by the committee at the request of the Chairman of the Executive Committee, acting in compliance with a request from the President for the Senate to provide recommendations of guidelines to insure preservation of the freedom of all groups and all points of view at the University. The Resolution including the Statement on Free Expression was adopted by the Senate.

A RESOLUTION IN REGARD TO SENATE POLICY ON RECRUITING (67/3) presented by Professor Willson was passed.

December 8, 1967

Mr. E. K. Morris, Chairman of the Board of Trustees of the University, was a guest of the Senate, and Professor Malcolm C. Henderson, Chairman of the Assembly of Ordinary Professors of the Catholic

University, was guest speaker.

Professor Hill, Chairman of the Student Relationships Committee, introduced A RESOLUTION TO PERMIT STUDENT PARTICIPATION IN DECISIONS OF ACADEMIC DISCIPLINE AND SUSPENSION (67/6). After a division of the two paragraphs of the Resolution, the first paragraph was passed, and the second paragraph failed to pass.

Professor Hill presented A RESOLUTION TO ALTER THE PRESENT PENALTY FOR ACADEMIC DISHONESTY (67/5). After prolonged debate and amendments the Resolution was passed.

Professor Brewer asked that the Executive Committee set up "ground rules" relative to the propriety of published expressions of the recommendations by committees of the Senate before these recommendations have been submitted to the Senate.

January 5, 1968 The Executive Committee met informally with an Assistant Professor and members of the School of Engineering to consider allegations that the CODE AND ORDINANCES had been violated by the non-renewal of his two-year contract on the faculty of the School of Engineering.

January 12, 1968 The Committee endorsed unanimously the appointment of Mr. William P. Smith as Director of Student Services, and proposed that the office be put at the vice-presidential level.

The Committee recommended to the President the restoration of an open campus policy at this University to allow the presence of recruiters on campus.

The Chairman of the Executive Committee reported on a meeting held by the Committee immediately prior to this meeting of the Senate to consider action to be taken on a memorandum received from Dean Linton of Columbian College, regarding possible violation of the requirements of the CODE AND ORDINANCES GOVERNING ACADEMIC PERSONNEL OF THE UNIVERSITY by Professor Gallagher, by his stated intention to report meaningless grades. An ad hoc committee was elected to negotiate a settlement of the matter.

Professor Hill spoke regarding the dissolution of the University's Committee on Student Life by the President, and the effect the construction of a Joint Committee of Students and Faculty would have on those concerned.

February 9, 1968 Presentation of A RESOLUTION TO AMEND CODE AND ORDINANCES, PRINCIPLES, STANDARDS, AND PROCEDURES (67/9) by Professor Allen, Chairman of Committee on Faculty Performance and Development. The Resolution concerned an All-University Committee to be formed to review tenure positions and to make recommendations to the President. The Resolution was recommended to the Committee.

Professor Hill reported on steps taken to effect the abolishment of the Student Life Committee, and explained the functions of a Student Court.

March 8, 1968 The Executive Committee presented a slate of nominees for

election to the Nominating Committee, which was elected unanimously.

The Committee presented A RESOLUTION TO APPOINT SPECIAL COMMITTEES (67/12): one committee to study the financing and use of the faculty facilities in the University Center, and one to arrange a faculty-student leadership conference, and it passed.

Professor Jones presented a proposal for an ad hoc committee on University and Urban Affairs. The proposal was referred to the Committee on University Objectives and to the Student Relationships Committee.

March 15, 1968 At the request of Vice President William P. Smith, the Executive Committee met informally with a candidate for the position of Dean of Men at the University.

March 20, 1968  
(Special Meeting) A meeting called for the purpose of acting on A RESOLUTION TO ALTER THE ACADEMIC CALENDAR (67/11), and A RESOLUTION TO ESTABLISH A PERMANENT JOINT COMMITTEE ON THE UNIVERSITY AND THE STUDENT COUNCIL (67/10). After considerable debate, and amendments to the latter Resolution, both were passed.

April 5, 1968 Professor Brewer reported on action taken by the ad hoc committee elected to meet with Professor Gallagher. The committee concluded that in the future, if possible, matters of this type should be handled in executive session, and after discussions are completed within the University family, any announcements pertaining to the matter should be made by the appropriate authority.

A RESOLUTION TO INTERPRET THE PROVISIONS OF FACULTY PROCEDURE FOR THE IMPLEMENTATION OF ARTICLE IX OF THE CODE AND ORDINANCES (67/13) was presented by Professor Desmond, and passed.

\* \* \*

<u>Number</u>	<u>Date of Meeting</u>	<u>Title of Resolution</u>	<u>Disposi- tion</u>	<u>Remarks</u>
67/1	10/13/67	A RESOLUTION RECOMMENDING THE RECOGNITION OF A BOARD OF CHAPLAINS	Passed	Originated in Executive Committee
67/2	10/13/67	A RESOLUTION EXPRESSING APPRECIATION TO MRS. RUTH BROSNAN FOR HER YEARS OF EXCELLENT SERVICE TO THE UNIVERSITY SENATE	Passed	Originated in Executive Committee
67/3	11/17/67	A RESOLUTION IN REGARD TO SENATE POLICY ON RECRUITING	Passed	Presented by Professor Willson
67/4	11/17/67	A RESOLUTION ON FREE EXPRESSION AND PROTEST ON CAMPUS	Passed	Presented by Professional Ethics Committee
67/5	12/8/67	A RESOLUTION TO ALTER THE PRESENT PENALTY FOR ACADEMIC DISHONESTY	Passed	Presented by Student Relationships Committee
67/6	12/8/67	A RESOLUTION TO PERMIT STUDENT PARTICIPATION IN DECISIONS OF ACADEMIC DISCIPLINE AND SUSPENSION	Passed	Presented by Student Relationships Committee
67/7	12/8/67	A RESOLUTION ON THE PROTECTION OF THE RIGHTS OF STUDENTS	Passed	Presented by Student Relationships Committee
67/8	12/8/67	A RESOLUTION IN HONOR OF THE MEMORY OF CHARLES SAMUEL WISE	Passed	Presented by the Executive Committee
67/9	2/9/68	A RESOLUTION TO AMEND CODE AND ORDINANCES. PRINCIPLES, STANDARDS, AND PROCEDURES		Originated in Faculty Performance Committee Returned to Committee
67/10	3/8/68	A RESOLUTION TO ESTABLISH A PERMANENT JOINT COMMITTEE OF THE UNIVERSITY SENATE AND THE STUDENT COUNCIL		Carried over to a Special Meeting called for 3/20/68. Stud. Rel. Com.
67/11	3/8/68	A RESOLUTION TO ALTER THE ACADEMIC CALENDAR		Originated in Educational Policy Committee. Carried over to a Special Meeting called for 3/20/68.
67/12	3/8/68	A RESOLUTION TO APPOINT SPECIAL COMMITTEES	Passed	Originated in Executive Committee.
67/13	4/5/68	A RESOLUTION TO INTERPRET THE PROVISIONS OF FACULTY PROCEDURE FOR THE IMPLEMENTATION OF ARTICLE IX OF THE CODE AND ORDINANCES	Passed	Originated in Professional Ethics Committee.
67/10	3/20/68	See 67/10 above.	<u>Passed</u>	To be approved by the President, members of Student Council, and after necessary amendments of Faculty Organization Plan and Articles of Student Government have been enacted.
67/11	3/20/68	See 67/11 above.	Passed	



ANNUAL REPORT 1967-68  
COMMITTEE ON APPOINTMENT, SALARY, AND PROMOTION  
POLICIES (INCLUDING FRINGE BENEFITS)

The Committee's Interim Report of 2/9/68, "Progress Toward the AAUP 'A' Scale for All Faculty Ranks by 1970-71," needs no addition in this report. We feel it worthwhile to mention once again, however, that the University's plans for achieving the AAUP's "A" rating on the average compensation scale for all ranks are based on projections which assume (among other things): 1) that there will be no increase in the size of the faculty during the intervening years, and 2) that promotions will be compensated by natural attrition.

Following considerable study the Committee recommends to the new Senate and the Committee for 1968-69 a resolution to amend the Code and Ordinances to provide for optional early retirement at age 62 by those faculty members with 25 or more years of service. A resolution to this effect could be prepared and submitted to the Senate at an early fall meeting and, if passed, sent on to the Assembly.

The Committee has continued its interest in the staff tuition benefits program. Cash benefits for staff children who attend other colleges can be made on an institution-to-institution basis, avoiding the payment of individual income tax on these sums.

We have been interested in the cash tuition payment program at American University--an addition to their local tuition remission plan. When AU's program went into effect in the spring of 1963, 15 staff children received benefits. Sixteen received benefits in 1964, 27 in 1965, 29 in 1966, and 34 in 1967. The cost to date has been \$90,152.25 for the 59 individual staff children who received benefits.

The details of the AU plan have changed several times. The benefit extends only to undergraduate tuition, and the amount now varies with the number of years of service as follows:

2	years--up to	\$300	per child in college per year
3	"	"	"
4	"	"	"
5	"	"	"

The value of such a fringe benefit program is obvious, but we do not have sufficient data to present a recommendation. The Committee for 1968-69 should continue to develop data in this areas, especially more complete data on the ages of faculty here and statistical data on the percentages of eligible children who have participated in such programs at other institutions.

Assistant Vice President Cantini has been working with a consulting firm on further changes in the University's fringe benefit package. The final report of the consulting firm is not yet available. The 1968-69 Committee will work with Mr. Cantini on the changes which may be recommended in the fringe benefit package.



Not every department of the schools and colleges of the University has complied with the provision of the Principles, Standards, and Procedures implementing the Code and Ordinances (n. 18) which require that specific procedures be established by each department for making recommendations for appointments. Every department of every school and college should check with the Secretary of the Senate to see that a copy of its written procedures governing faculty participation in recommending appointments and promotions and the conferring of tenure is on file.

Respectfully submitted,

Burton S. Epstein  
Raymond Fox  
Margaret Kiley  
N. David Nelson

Richard H. Schlagel  
Klaus Thoenelt  
Harold Bright, ex officio  
Robert C. Willson, Chm.

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

April 25, 1968

TO: The University Senate

FROM: The Educational Policy Committee of the University Senate

SUBJECT: Annual Report of the Committee

The major concern of the Committee during the 1967-68 year has been consideration of possible Academic Calendar reform; this matter came before the committee on the basis of formal requests by several of the faculties that the committee formulate a recommendation. After extensive consideration, a resolution (67/11) was submitted for discussion before the Senate. This resolution to alter the Academic Calendar was passed.

Earlier in the year, the Committee reviewed the proposed increase in in-residence fees in the Graduate School of Arts and Sciences; the recommendation of the Committee resulted in revision of the proposed change. The Committee also reviewed the evolving status of the College of General Studies within the University by communicating with each of the schools and reviewed the tentative format of the proposed Honors Program in the Columbian College. In neither of the latter cases did the Committee feel that further action on its part was needed.

A. J. Zuchelli, Chairman  
Avery Andrews  
John B. Christensen  
Paul A. Crafton  
Thomas F. Courtless  
William B. Griffith  
William McDonald  
Joseph Metivier  
Ruth I. Peterson  
John W. Brewer

ANNUAL REPORT  
COMMITTEE ON FACULTY PERFORMANCE & DEVELOPMENT  
MAY 1968

The Committee met several times during the year under the chairmanship of Professor Richard Allen. During this period the Committee considered two major matters, (1) the implementation by the Departments of the University of the criteria for performance and promotion and tenure. (2) the desirability of an all-University Faculty Tenure Committee.

In connection with the first matter a sub-committee, chaired by Professor Charles Naeser, circulated the attached questionnaire and tabulated the results of the replies received. The Committee, without endorsement of what is being done, submits the data based on the answers of the 26 Departments which returned the questionnaire. For Roman I the figures indicate percentages. For Roman II and III the figures indicate the number of Departments which checked the item.

In connection with the second matter the Committee submitted Resolution (67/9) to the Senate on February 9, 1968. After discussion and debate the Senate voted to recommit the resolution to the Committee.

Following these events Professor Allen was appointed to the University Drug Committee and the pressure of his new duties necessitated his resignation as Chairman of this Committee. Professor Edwin L. Stevens was elected Chairman at the March 8, 1968, meeting of the Senate.

Since then the Committee has met twice, once on May 1, 1968, with former Chairman Allen and with Trustee Dr. Harry F. Dowling. After reconsideration the Committee is recommending again the first portion of Resolution (67/9), now (68/3). This will make it possible for the Senate to consider on principle the desirability of establishing a Faculty Tenure Committee.

If the proposal is approved in principle the Committee recommends that the details of membership, jurisdiction and procedure be worked out

by an appropriate body (such as the Executive Committee of the Senate or the Committee to Review the Faculty Organization Plan in the Fall of 1968) and that implementing recommendations be presented to the Senate at a later date.

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Respectfully submitted,

Richard C. Allen  
Patrick F. Gallagher  
George F. Henigan  
Rudolph Hugh  
Charles R. Naeser  
Howard M. Sachar  
Theodore E. Toridis  
Edwin L. Stevens, Chairman

Harold F. Bright, ex officio

Questionnaire for  
Faculty Performance and Development Committee

I. How much weight (on a % basis) does your department assign to the following?

A. General university effectiveness	21%
B. Quality of teaching	43%
C. Research and publication	21%
D. Administrative service	12%
E. Public and professional service	10%

II. Indicate with a check mark any of the following used to evaluate effectiveness as a teacher in your department:

A. Casual student evaluation	18
B. Published student evaluation	8
C. Class grade distribution	6
D. Performance of the students in a more advanced course	11
E. Observance by a staff member in the class room	9
F. Effectiveness in communication before a group such as a faculty meeting, or a student or community group	13
G. Teaching awards	8
H. Volunteered information from alumni	7
I. Requested information from alumni	0
J. Personality	17

III. Indicate whether any of the following are used to evaluate professional standing:

A. Grade of membership in a professional society	12
B. Office (s) held in a professional society (National and/or local)	17
C. Grants and/or awards received	18
D. Participation in professional meetings	18
E. Invitations to present papers at symposia and meetings	19
F. Invitations to lecture before (1) student groups (2) other faculties (3) other universities and colleges	17
G. Editorships of journals	12
H. Requests to review manuscripts or books	16
I. Offers of appointment to other institutions	7

IV.

Note: These data are based upon replies of 26 departments.

Senate Library Committee  
Annual Report 1967-1968

1. The Committee met 7 times between June, 1967 and May 7, 1968.
2. It conceives its functions to be essentially identical to those expressed by the 1966-67 Committee, viz. "...we should act as a liaison between the library staff and the academic faculty. The main business of the Committee is conceived to be the formulation and expression of faculty opinions and attitudes toward matters of general library policy and toward questions bearing on the library's future development and use."
3. Accordingly, the Committee devoted most of its time to the discussion of questions brought before it by Mr. Woodward:
  - (a) changes in library-use regulations;
  - (b) physical and operational disposition of present library facilities;
  - (c) the detailed examination of architectural and operating plans for the new library building;
  - (d) the eventual retention of storage space of the present library building in annex to the projected structure;
  - (e) the matter of branch libraries vs. a primarily centralized utility.
4. Consensus was quickly reached on many of these matters. Concerning (a) and (b), it is felt that the present open-stack operation is an immense improvement on the previous dispensation. This, the institution of more and faster reproduction facilities, and increased cooperation with libraries of other Consortium members, are highly satisfactory first steps toward furnishing our students, scholars, and researchers with certain basic amenities hitherto in meager supply at this University, a fact pointed up by the Middle States Association.
5. Discussion of item (c) brought about a substantial increase in the number of carrels and study space for graduate students and faculty provided for in building plans.

There was unanimity of prayer for the speedy execution of these plans, and satisfaction at the University administration's active search for government and private support therefor.
6. Points (d) and (e) were aired. Circumstances requiring the settling of these questions still being in the future, the Committee made no effort presently to define its position thereon.
7. The Committee was infinitely much of a view in regard to the expansion of library holdings;
  - (i) anything less than an overall 2 to 3% yearly rise in book and periodical listings totalled over a period of ten years is an abdication of University responsibilities;

- (ii) the \$100,000 figure mentioned in the recent past as a minimal yearly augmentation in acquisitions expenditures is not unreasonable for the immediate future, providing it is understood that this does indeed represent effective additions of printed material to our shelves;
- (iii) such increments in expenditure should be matched with the provision of whatever funds are needed for the handling, custody, and protection of new materials.

Connected with this last point is the observation that this University - no less than any other, in the present, somewhat vicissitudinous, environment - must, in all responsibility, store its records, especially student grades, library catalogues, in duplicated (e.g. microfilm, light-weight and compact in volume) form at some location remote from the campus. To have such data lost, especially student performance records, original theses, and dissertations, could amount to almost irreparable catastrophes in the lives of too many young people to whom we are responsible./

8. The discussion of item (c) of paragraph two induced this Committee to propose the appended resolution.

James H. Coberly  
John A. Frey  
Francis J. Hughes (on leave)  
Laurence P. Leite  
( Bernard Levy  
Mary Louise Robbins  
Samuel Wrenn  
Thomas P. Liverman, Chairman

Rupert C. Woodward, ex officio  
Hugh Bernard, ex officio  
Isabella Young, ex officio

PROPOSED RESOLUTION ON FACULTY PARTICIPATION  
IN ARCHITECTURAL DECISIONS  
(68/ )

Whereas,

This University is entering upon a building program of, hopefully, increasing intensity; and

Whereas,

The physical setting of an institution has a definite influence on the intellectual and emotional climate, as well as on the image formed by the outside world (whence gifts and endowments are desired); and

Whereas,

The area surrounding our campus is being built up with imaginative structures among which we do not wish our campus to become a dull blot;

Now, therefore,

Be it Resolved by the Senate of The George Washington University:

That the University Senate set up a mechanism (e.g. in the form of a subcommittee of the Committee on Physical Facilities, or a new separate Committee) for Faculty participation in the choice of architectural plans, with a view to eventually endowing this campus with character and harmony, not uniformity.

Library Committee  
May 10, 1968



THE REPORT OF THE  
SENATE COMMITTEE ON PHYSICAL FACILITIES

At the first meeting of the Physical Facilities Committee, a decision was reached to engage in a fact-finding study of the short term needs (a five year span) of the university as viewed by the various administrative leaders both academic and non-academic. Accordingly, the Committee invited the appropriate representative from every major segment of the university community to present an evaluation of his physical facility needs to the members of this group. Meetings were held every Friday from the first week in October through the middle of February. This report deals with the essentials of the information which was obtained from these gatherings.

Often unnoticed and unappreciated is the role of the Plant Engineer and his staff. As the pace of the building program of the university increases, so do the demands placed upon it rise. Its task of maintaining the university facilities in operational order is becoming more difficult. Aside from not having a central service building in which the custodial and maintenance units, the shops, campus police, etc., are located for efficient administration, the acquisition of competent personnel is a constant problem. The need for skilled tradesmen is ever present but the tight labor market in Washington coupled with the higher than national average hourly rates makes it rather difficult to hire and retain employees for a long period since they often leave to take government or other positions. Operating engineers are also in short supply and this is reflected in the university's shortage in this category. The future personnel prospects cannot be viewed hopefully but an improvement in the operating effectiveness of the Plant Engineer's Office would be achieved by the acquisition of a central service building. As the number of facilities increase on campus, the need for such a unit becomes ever more imperative.

The Columbian College is the largest single educational unit within the university. Its offices are contained in what formerly were two classrooms. More parents and more students visit these offices than any other similar unit in the university. The office

space available for the Deans, the Advisors, administrative personnel and for committee meetings is wholly inadequate and cannot but adversely affect the image of the university in the minds of parents and students. The need for an expansion in this area is immediate and urgent.

For the undergraduate student of Columbian College and indeed for all students, the construction of a new library is of the highest priority. The Committee found universal agreement on this matter from all who presented their views. At the same time an acknowledgement of the special needs of some of the professional schools for their own libraries was expressed.

For Columbian College students, the science facilities and especially those of chemistry are second rate at best and disgraceful in comparison to any of the local institutions. With the exception of the laboratory for the upper level course in physical chemistry, the teaching laboratories are essentially those which were installed in Corcoran Hall when it was built almost fifty years ago. At the graduate level, the lack of modern laboratory facilities for research is a serious deficiency which is adversely affecting the department in attracting graduate students and, as a result, in the output of productive research. The committee wishes to state in the strongest terms that the future of chemistry and indeed of all the sciences at this university is in jeopardy in terms of national reputation at a time when an index of an institution's greatness is measured by the respect and competency of its science departments. Surely in an age in which the advances of science and technology are dramatic, a university worthy of the name must assure that the sciences receive the support to place them in regard to facilities at least on a basis comparable to those of its neighboring institutions. Unless swift action is taken, the future will bring a deterioration of these departments through the departure of its productive faculty and a gradual erosion of their postures to a level of service sections only.

For Columbian College courses, there is a shortage of class rooms. The completion

of the new classroom building will alleviate this problem. In conjunction with this, there is the desirability of physically unifying certain major disciplines by providing a room which is sufficiently large and which is furnished with appropriate literature so that interdisciplinary seminars may be conducted effectively. In addition, a number of classrooms need to be equipped for use of special visual aids. Finally, there should be a centrally located storage room for projectors and other visual aid apparatus which can be loaned out to instructors for temporary use. There is now a small room for this purpose in the basement of Monroe Hall.

The Graduate School of Arts and Sciences presently occupies about 75% of the second floor of Bacon Hall. The present space is adequate for its immediate use but will require progressively additional facilities in the next five years to cope with an increased graduate enrollment from the present 1200 to a projected 1800 by 1972. As a consequence, additional file space will be needed or what may be more practical is microfilm service. Several new rooms for graduate students engaged in research study will also be a near future need.

The Director of Libraries, Mr. Woodward, presented to the Committee a description of the proposed university library. The inadequacy of the present library in relation to the needs of the university is so evident that no further comment is necessary. Vice-President Bright had stated to the Committee at its first meeting that the new library was the only facility for which the administration had assigned a number one priority status.

The new Law School library is an important and welcome addition. For the near future, it will serve its purpose well but in ten years an expansion will be necessary. Presently, about two-thirds of Bacon Hall is occupied by the various offices of the Law School. Its office space needs require the entire building. In addition, classroom space is at a minimum. The Law School lacks a court room in which actual presentation of moot court proceedings can be held. Such a room could also double as a classroom. Seminar rooms and a large classroom are among the desired facilities. Finally,

the Harlan Brewer House is scheduled for demolition in the near future. It houses the offices of the various organizations of the law students. The close association of their activities with the law school makes their transference to the University Center impractical and undesirable. For this reason, the loss of the Harlan Brewer House will require comparable space for these organizations in close proximity to the Law School.

Dean Parks presented a review of the proposed university medical center. It consists of three units: the clinic, the medical school and the university hospital. Of the three, the most urgent priority is assigned to the medical school. Its facilities, housed in a 68 year old building, are wholly inadequate but are being used. The future of medical education at The George Washington University is threatened by this situation.

The School of Engineering is facing a familiar problem. The faculty offices are doubly and triply occupied. The construction of new laboratory facilities would be at the expense of classroom space. The latter is at a premium. The Engineering library must be enlarged since the present facility is so inadequate as to place in jeopardy the accreditation by the Engineers Council. A seminar room and a lounge for graduate students are additional elements that are important but for which space is unavailable within the present Engineering building. This may be achieved by decking the mezzanine and/or the construction of a fifth floor.

The Psychological Counseling Center has about 5,000 student contacts a year. Its work with students covers the areas of psychological therapy, study habits, scholarship problems, training of graduate students and participation in graduate programs of the School of Education. Their present space is inadequate but the assignment of appropriate areas in the Student Union when the University Center is completed will remove the crowded conditions under which the Counseling Center now operates.

The rise in Federal expenditures on education has brought many capable educators into the Washington area. This influx has increased the pressure on the graduate level of the School of Education. New programs in vocational rehabilitation and in other

areas have been inaugurated. However, a decision will have to be made on a ceiling in expansion activities in view of the available space limitations. The new class room building scheduled for completion in 1970 will provide additional area but there is some doubt as to whether even this will be sufficient to alleviate the problem.

At the present time, classroom space is severely limited and it is difficult to find enough rooms with sufficient seating capacity to hold the courses of the School of Education. Security is a problem as evident by the loss through stealing of projectors and other educational aids.

The Office of Sponsored Research has no present space needs in terms of its own administrative functions but there is with respect to opportunities for research grants. If additional housing were available, more financial support would be forthcoming for research grants. For the present, 100,000 square feet are needed for sustaining research grants and it foresees a need of 150,000 within five years. Although the objective of having all research grants situated on the campus is desirable, the available housing is inadequate. For this reason a number of projects occupy rented facilities off campus. This has some advantages since the university does not have to concern itself with maintenance.

Vice-President and Treasurer Herzog reviewed the building projects of the university and the financing involved for each one. Substantial sums of money were expended in the hospital and Rice Building renovations, and in the construction of the Law Library. The University Center and new classroom building are now being built. Funds for the new university and medical libraries are being solicited. Mr. Herzog stated that fund raising for the medical center is being carried on at an active pace. A grant has assisted in the purchase and renovation of the former American University Law School Building for use by the Art Department. The renovation of existing facilities is to be limited to appropriate levels in an effort to provide sums for faculty salary commitments.

The financing of new facilities is directly tied to the availability of Federal

funds. The present outlook is not very favorable as a result of the tight money market. However, conditions change from month to month so that what may have been regarded as unfeasible at one moment may become possible a short time later. All building plans are reviewed periodically to determine what actions are appropriate.

If there was one consistent theme which emerged in all of the meetings held by the committee was the necessity for additional space. This is hardly surprising if one considers the small number of new buildings constructed during the past two decades. As the development of the various segments of the university proceeds the necessity for additional, modern facilities is a simple corollary. The question that needs to be decided is which components of the university require the most immediate attention in terms of the university's overall academic objectives. Obviously, the ultimate decision must be made by the administration. However, the committee wishes to make two specific constructive recommendations which it trusts will be given serious consideration. They reflect our judgement as to actions which would be beneficial in reaching the stated objective of academic greatness.

It is recommended that a system for measuring and reporting the resources of the university be established and maintained. This would include the factors of

Finance			
Facilities	= Cost analysis	=	Useage
Staff and students			

This type of information systems technology is compatible with national reporting norms and useable between institutions and for completing proposals for grants and other types of funding support. In short, a cost analysis of buildings and maintenance would be an ongoing process as part of this recommendation.

In line with this, it is further recommended that a modest pilot grant be provided to contract an outside firm to make an initial assessment of the university resources if the same objective cannot be accomplished by the existing staff of the university.

For one reason or another, certain areas within the university have not received the support to maintain their facilities at an acceptable level. Throughout our

Deliberations it became clear to the members of the committee that there were three components of the university for which the needs could be regarded as being equally critical and deserving the utmost consideration by the Administration and Board of Trustees. Without assignment of specific orders since they are of equivalent urgency, the Committee recommends unanimously that the following new facilities be the objectives in construction by the university in its building program for the immediate future:

- (a) A University Library
- (b) Medical School
- (c) Science Building

With respect to the university library and the medical school, active fund raising for the construction of these facilities is in progress. With respect to a science building, the evidence was abundantly clear that no serious consideration has been given to its creation in the near or foreseeable future. The dimension of a science building is simply one which provides the facilities, at a minimum, comparable to those which the sister metropolitan institutions possess. It is the unanimous recommendation of the committee that the construction of a new science building be assigned immediately a priority of the highest order and that appropriate directives be issued for the development of building plans and for the appointment of an individual or committee for the purpose of fund raising.

Finally, the Committee expresses its appreciation to all who appeared before it. The discussions were candid and informative. Everyone has benefited from the exchange of views and hopefully this report transmits to the members of the Senate some dimension of the tasks which confront the university.

P. Botwin  
L. Bowling  
T. Clingan  
N. Filipescu  
A. Kiper  
T. Perros, Chairman



901 Twenty-Third Street, N.W.

May 8, 1968

## ANNUAL REPORT 1967-1968

### UNIVERSITY SENATE COMMITTEE ON RESEARCH

There were three formal meetings of this Committee during the academic year, during which the functions of the Committee were defined and the activities were divided among three sub-committees.

The Chairman, at the request of the Committee, surveyed the extent of University commitment to intramural (non-sponsored) research. The data obtained indicated that there was \$36,000 per year available through the University Committee on Research. In addition, there are some small departmental research funds available for preliminary investigations. There has been a reduction in faculty teaching load in Columbian College, which was designed to provide increased time for research and represents twenty-five percent of the faculty members' effort. There is also an indeterminate amount of space, equipment, and supplies that are shared between research and teaching activities. The Committee felt that this was an insufficient endowment for research in a University of our size, and that a greater commitment to research endeavor for the purpose of pump priming should be sought.

The Committee, through the formation of three sub-committees, has begun the preparation of summary statements on the following ideas:

- a) University Philosophy Toward Research. This statement will present the Committee's feeling on what the philosophy toward research should be, and when prepared will be presented to the Senate for adoption in the form of a resolution.
- b) Development of Research Funds with the University. The Committee is preparing a report which will cover the extent of funds needed and a proposal for means of obtaining these funds. The amount of funds required will be determined by the need for research support and for the provision of necessary facilities for the support of research and scholarly activity. This report will also be presented in the form of a resolution for adoption by the Senate.
- c) The Functions of the Office of Sponsored Research. The Committee working in this area is charged with developing a proposal for the expansion and alteration of the functions of the Office of Sponsored Research to meet the needs of the University in relation to the activities of the preceding sub-committees. A major function must be coordinating courses of available funds

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with the investigator best suited for the project desired.

The Committee on Research has received an additional charge from the Chairman of the Executive Committee. This is an examination of the recently adopted Patent Policy and Patent Agreement with the purpose of assessing the policy and its impact and also with the purpose of considering methods of implementation.

The problems defined above represent an area of activity of the University that has long been neglected, and in the present period of increasing difficulty in obtaining extramural support, the development of an orderly growth of intramural support is essential to continuance of research and scholarly activity within the University. This Committee proposes to continue effort directed toward achieving a sound basis for intramural research support, emphasizing the pump priming aspects of intramural support and provision of basic facilities for the conduct of research and scholarly activity by the faculty.

Norman C. Kramer, Chairman

Committee on Research

Arthur E. Burns  
Alton H. Desmond  
Robert Heller  
James Hillis  
Herman Hobbs  
George Olkhovsky  
Robert Parlett  
Ira R. Telford  
Benjamin Van Evera

Exofficio

Harold F. Bright  
Louis H. Mayo

NCK/jt

May 2nd, 1968.

REPORT OF THE SENATE SCHOLARSHIP COMMITTEE

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The Senate Scholarship Committee met with Mr. Heartfield, Director of Student Financial Aid, on October 3rd, 1967 to discuss the responsibilities and future of the Scholarship Committee and the Administrative Student Committee on Financial Aid. The matter discussed was, whether a committee of faculty members should review all applications or whether a staff in Mr. Heartfield's Office should review the applications based on guidelines developed by Committee members.

The final decision was deferred until both Committees had a chance to review the scholarship and loan applications in the Fall and Spring semesters.

The two Committees believe the name of the Senate Committee should be changed to "Senate Committee on Financial Aid".

After working on the matter this year the Committees feel that the routine scholarship requests can be reviewed by Mr. Heartfield's staff using the guidelines set by the faculty. Unusual scholarship situations would be reviewed by the faculty committee. All loan applications would be reviewed by the faculty committee.

In an effort to have continuity, it is recommended that a committee, no smaller than six, no larger than eight, serve for two or three years, with no more than two new members in any one year. One member of the Committee should be from the Admissions Office. It should also be kept in mind that Committee members must plan to give about four hours per week from November 1st to December 16th in the Fall Semester and four hours per week from February 1st to May 15th in the Spring Semester.

James C. Dockeray  
Guido E. Mazzeo  
Frank N. Miller  
Edward A. Potts  
William L. Turner  
Carol R. St. Cyr, Chairman.

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RESOLUTION TO ESTABLISH A PERMANENT  
JOINT COMMITTEE OF THE UNIVERSITY  
SENATE AND THE STUDENT COUNCIL  
(67/10)

Whereas (a) President Elliott has announced his decision not to re-appoint the University Committee on Student Life, and

Whereas (b) the dissolution of the Student Life Committee will leave the Student Government without a formally structured means of access to Presidential policy-making, and

Whereas, (c) the Senate Committee on Student Relationships has rejected a proposal that it absorb the advice-giving functions of the Student Life Committee, and

Whereas (d) President Elliott continues to "recognize . . . that students will begin to participate more fully in the work of the University Senate where increasingly basic policies affecting all aspects of the University are molded," and

Whereas (e) the Senate Committee on Student Relationships and the University Committee on Student Life, after careful and lengthy consideration, have given unanimous approval to the following resolution, therefore

(See next page for Resolution)

Be it Resolved by the University Senate of the George  
Washington University that:

- A. The Senate Standing Committee on Student Relationships shall hereafter be officially designated as the Joint Committee of the University Senate and the Student Council.
- B. The University Senate and the Student Council shall introduce the necessary implementing alterations into the Faculty Organization Plan and into the Articles of Student Government, respectively, in matters regarding the structure and powers of the Committee. Further, no alteration in the Committee structure or powers shall be effected without the concurrence of both the Student Council and the University Senate.
- C. The Committee shall be composed of fourteen members, seven of whom shall be faculty members elected by the University Senate, upon nomination by the Senate Executive Committee; and seven of whom shall be student members elected by the Student Council, upon nomination by the President of Student Body; together with administrative officers and personnel, ex officio and non-voting, designated by the President.
- D. The chairmanship shall be by Committee election, and shall alternate annually between a student and a faculty member of the Committee, the former to be a member of the Student Council at the time of his election, the latter to be a member of the Senate at the time of his election. When the chairman is a student, the Committee vice-chairman shall be a member of the Senate, in which case the chairman and vice-chairman shall be a member of the other's representative body, ex officio and voting. When the chairman is a member of the Senate, the Committee vice-chairman shall be a member of the Student Council, in which case the chairman and vice-chairman shall be a member of the other's representative body, ex officio and voting. In addition, the Chairman of the Senate Executive Committee shall become a member of the Student Council, ex officio and voting; and the President of the Student Body shall become a member of the University Senate, ex officio and voting.
- E. The general charge to the Committee shall be that it:
  - a. facilitate all efforts to improve student-faculty relations;
  - b. encourage full and responsible student participation in all areas of Senate policy-formulation which affect student life;
  - c. be chiefly responsible for recommending changes in "The Rules and Regulations Governing the Conduct of Student Life."

F. The Committee shall exercise specific advisory powers:

- a. In matters which the Committee may decide are "academic" and thus of import to the entire University community, it shall make its recommendations in the form of resolutions to the Senate, to the Student Council, or to the President:
  - (1) at the request of the Senate or its Executive Committee;
  - (2) at the request of the President or the Vice President for Student Affairs;
  - (3) at the request of Student Council or any other extracurricular student organization; or
  - (4) on its own initiative.
- b. In matters which the Committee may decide are of import only to the Student Body, it shall render advice to the Student Council, or to any extracurricular organization, or to the President, or to the Vice President for Student Affairs:
  - (1) at the request of the Student Council;
  - (2) at the request of any extracurricular organization;
  - (3) at the request of the President or the Vice President for Student Affairs; or
  - (4) on its own initiative.

Advisory motions which the Committee may forward to the Student Council must be considered for action by the Student Council at its earliest regular meeting.

A RESOLUTION TO AMEND THE CODE AND  
ORDINANCES, PRINCIPLES, STANDARDS,  
AND PROCEDURES (68/3)

Be it Resolved by the University Senate of the George Washington University:

- I. Amend: PRINCIPLES, STANDARDS AND PROCEDURES (page 18)  
as follows:

Add at beginning of paragraph 3:

Except as noted in paragraph 4 hereof

Add new paragraph 4:

4. In the case of tenure designation and promotion of faculty members with tenure, faculty recommendations with supporting reasons, together with the concurring, non-concurring, or variant recommendations of the appropriate administrative officers will be transmitted to the Faculty Tenure Committee, which will consider the same, seek such additional information as it may deem necessary or desirable, and forward all pertinent papers, including its recommendations, to the President for action.

Faculty Performance and Development  
Committee

The Annual Report of the Standing Committee on Student  
Relationships to the University Senate of the  
George Washington University  
(Academic Year 1967-68)

The Student Relationships Committee met six times between October 19, 1967, and April 1, 1968. During this period its actions touched on;

1. Faculty participation in the University's Homecoming program.
2. Freshman Orientation.
3. The Academic Evaluation.
4. Student Participation in Dean's Council Disciplinary Actions.
5. Alterations in the Penalty for Academic Dishonesty.
6. Replacement of the Committee itself by the establishment of a Joint Committee of the Senate and the Student Council.

Committee actions (as numbered above) are described more fully:

1. **HOMECOMING:** The Committee on October 19 unanimously endorsed "full faculty support" of the November 3-5 Homecoming activities. The Committee urged the student chairman of the Homecoming program to seek the immediate cooperation of departmental chairman. For the future the Homecoming committee was urged to move earlier to specify and secure support for the type of faculty participation it desired.
2. **ORIENTATION:** The Committee's recommendation of October 19 that a "professional administrator" be appointed to coordinate Freshman Orientation was favorably received. Director of Student Services William Smith subsequently appointed Miss Lianna Larabee as Orientation Coordinator. Miss Larabee described her new role to the Committee at its January 29 meeting. At Miss Larabee's request the chair appointed a permanent subcommittee to assist and advise her.
3. **ACADEMIC EVALUATION:** In conference with Stephen Selzer and later Marshal Worden the Committee carefully reviewed every question which later appeared in the evaluation questionnaire for 1967-68. It recommended deletions, additions, and alterations, virtually all of which were accepted by the Student Council's Evaluation Committee. These "drafting" sessions were marked by a sustained spirit of harmony and goodwill.

The Committee's rationale for cooperating in an enterprise which some faculty have found odious is as follows: (1) that the Student Council cannot and should not be dissuaded from publishing an evaluation of courses and professorial performance; (2) that previous evaluations have, in some instances, caused serious and unnecessary damage to faculty-student

relations, and (3) that the Committee believes that its suggestions can prevent such damage in the future.

Concurrently, the Committee sought to regularize the sampling of student opinion by resolving unanimously:

"That Faculty members who wish to cooperate with the Evaluation allow ten minutes of class time for the distribution and completion of the questionnaires."

Because this resolution was later criticized on the floor of the Senate, the Committee offers the following explanation:

1. Faculty prerogative was protected by directing the request for ten minutes of class time to those faculty members "who wish to cooperate."
2. Ten minutes was considered a reasonable time period, a consideration based on experimental answering of the questionnaire.
3. Alternative methods of sampling, e.g. by "ballot-box" returns or by putting the evaluation procedure in the hands of small committees, had been tried and found unreliable.

#### 4. STUDENT PARTICIPATION IN DEAN'S COUNCIL DISCIPLINARY ACTION:

Professor Robert Jones introduced and the Committee, during meetings on November 15 and 27, unanimously approved a resolution, part of which was adopted by the Senate on December 8.

That part of the resolution which the Senate adopted read:

"That the President of the Student Body, with the advice and consent of the respective Dean's Councils, appoint one student . . . to become a full participant with voting privileges in the deliberations of each of the Dean's Councils of the University in each case where a student charged with academic dishonesty elects to have student participation in the judgment of his case. Students will be informed of their right to have such student participation in the letter of announcement of the meeting."

Although the Senate adopted this part of the Committee's resolution, it rejected a second paragraph which would have provided for the same sort of student participation when a dean's council heard an appeal from a student who had been suspended for academic deficiency.

In pursuance of that part of the resolution which was adopted, the President of Student Body has already appointed qualified students to the Dean's Councils of the Columbian College (Upper)



and the School of Public and International Affairs. Other appointments to the Dean's Councils of other schools will be made before the end of the spring semester, 1968.

#### 5. ALTERATIONS IN THE PENALTY FOR ACADEMIC DISHONESTY:

Professor Robert Jones introduced and the Committee, during meetings on November 15 and 27, unanimously approved a resolution reducing the penalty for academic dishonesty. The Senate adopted this resolution on December 8. As amended on the floor, it read:

"That the penalty for academic dishonesty (page 34 of the current catalog) be amended to read as follows:

"Academic dishonesty on the part of any student will result in a disciplinary grade of F for the course involved and also may, upon the recommendation of the appropriate dean's council, result in his suspension from the University for a stated period, at the end of which time he may petition for readmission. The disciplinary grade of 'Failure---Academic Dishonesty' will be recorded for the course involved, and this grade will be employed in the computation of the quality point index. A student so suspended shall be withdrawn from all other courses except those in which all work has been completed."

The Committee felt that the original penalty--the grade of F in all courses for that semester--was so severe as to deter some professors from bringing charges to the Dean's Councils, and that the Councils were often reluctant to follow the letter of the law. Moreover, the assignment of F in all courses for the semester resulted in an undesirable administrative alteration of grades assigned by professors in courses in which academic dishonesty did not occur.

#### 6. ESTABLISHMENT OF A JOINT COMMITTEE OF THE UNIVERSITY SENATE AND THE STUDENT COUNCIL:

This proposal grew out of President Elliott's wish to abolish the University Committee on Student Life, and the resultant problem of transferring that committee's functions to other organs of the University.

Finding a place for the SLC advisory function caused the greatest difficulty. Separately and then jointly the Senate Student Relationships Committee and the University Student Life Committee wrestled with this problem of where to vest the advisory functions of the latter.

Various alternatives were considered:

1. Student Council alone might hereafter advise the President

directly on matters relating to student life. This proposal had strong support in committee and later on the floor of the Senate. It seemed to eliminate the need for an intermediary committee and at the same time strengthen the hand of Student Government. This alternative was not proposed by the Senate Committee, however, because it seemed to leave open the possibility of rivalry between Senate and Student Council. To put the President to the choice of unresolved or conflicting advice from these two sources was deemed not to be in the best interests of student-faculty relations or University harmony.

2. Senate Student Relationships Committee might absorb the Student Life Committee's advisory function. One argument against this proposal was that it seemed to subordinate student matters to faculty regulation. The Senate Committee felt that even if its own membership were reconstituted to admit of equal student-faculty representation, and even if its authority in purely student matters were made terminal, the Committee would remain a committee of the Senate. In that subordinate role the Committee might be unable to prevent matters primarily of student concern from being resolved by the parent faculty body. The Committee, in fact, defeated a motion by which it would have accepted the advisory function of the Student Life Committee, even though that motion contained the safeguards mentioned above.

Having discarded these alternatives, the Senate Committee and the University Committee unanimously endorsed a proposal to establish a Permanent Joint Committee of the Senate and Student Council. This Joint Committee would assume the advisory powers of the Student Life Committee. It would be tied firmly to both parent bodies by providing (1) voting membership in the Senate to the President of Student Body and to the student chairman or student vice-chairman of the Joint Committee; and (2) voting membership in the Student Council to the Chairman of the Senate Executive Committee and to the faculty chairman or faculty vice-chairman of the Joint Committee.

The Joint Committee Resolution (Sen. Res. 67/10) received the unanimous endorsement of the Student Council.

At a special meeting on March 20 the Senate adopted a series of amendments to Draft Resolution 67/10. While giving its approval in substance to this Joint Committee proposal (subject to implementing alterations in the organic laws of both faculty and student bodies), the Senate made four significant changes in the Committee's draft:

1. The Senate rejected that part of 67/10 which would have provided dual membership for two students and two faculty persons.
2. The Senate added a paragraph by which it would

have required the Joint Committee to consider any matter which it might refer to the Committee and to report to the Senate on that matter.

This addition restricted that part of the draft resolution which gave the Joint Committee relative autonomy in deciding what matters "are of import only to the Student Body" and thereafter directing its advice as it saw fit.

3. The Senate varied part of the general charge to the proposed Joint Committee. Whereas in draft the resolution charged the Committee "to encourage full and responsible student participation in all areas of Senate policy-formulation which affect student life," the amended version charged the Committee "to encourage student recommendations in all areas of Senate policy-formulation which affect student life."
4. Also by amendment the Senate provided that student members of the Joint Committee might have the privilege of the Senate floor whenever the Senate considered a matter coming from the Joint Committee.

The Senate's amended version of Resolution 67/10 was put to the Student Council on March 27. There an answering resolution was introduced and tabled. The Council's resolution, together with the Council's subsequent action thereon, is appended to this Annual Report.

The Senate Student Relationships Committee met on April 1, to consider, amend, and approve this Report.

Signed:

Peter Hill, Chairman  
 Jay Bomze  
 T. H. Hohman  
 Lillian Hamilton  
 Robert G. Jones  
 Robert Kenny  
 James Knicely, ex. off.  
 George Koehl  
 Steven Korcheck  
 Barton Loring  
 John Morgan  
 Stephen Remsberg  
 Marianne Phelps  
 Nan B. Smith  
 William P. Smith  
 Helen Yakobson

Appendix to the Annual Report  
of the Standing Committee on  
Student Relationships of the  
University Senate

Whereas, the Student Council, the Student Life Committee, and the University Senate Committee on Student Relationships unanimously approved the establishment of a Joint Senate-Council Committee which would take on the advisory functions of the Student Life Committee; and,

Whereas, the purpose of this committee was to increase communication and cooperation between the Student Council and the University Senate and to encourage greater student participation in molding basic policies affecting all aspects of the University; and,

Whereas, the resolution recognizes this principle by membership of two Council members on the University Senate and two Senate members on the Student Council; and,

Whereas, the University Senate in its resolution of March 20th does not recognize this student participation on matters before the University Senate; therefore:

Be it Resolved by the Student Council of the George Washington University that:

- A. Resolution (67/10) as amended and passed by the University Senate be rejected as unacceptable to the student interest.
- B. The judicial function of the Student Life Committee be vested in a Supreme Court of Student Appeals pursuant to the amendments to the Constitution of the Student Life Committee introduced by Jim Knicely and Alan May now pending before that body.
- C. The Student Life Committee be reconstituted, reappointed and continued to advise the President of the University in molding basic policies affecting all aspects of the University and to guarantee students a formally structured means of access to Presidential policy-making.
- D. Further steps be taken with students and faculty conferring and attempting to integrate the power structure of the University so that the interests of all parties can be represented.

(The foregoing resolution was lifted from the table and passed, 24-3, at the meeting of the Student Council on April 3, 1968.)

The University Senate meetings for the academic year 1968/69 will be held on the second Friday of each month as follows:

October	11	February	14
November	8	March	14
December	13	April	11
January	10	May	9

Ex Officio Members (stated by the Faculty Organization Plan)

Elliott, Lloyd H.	President
Bright, Harold F.	Vice President for Academic Affairs
Houser, Frederick R.	Registrar

Ex Officio Members (appointed by the President)

Burns, Arthur E.	Dean and Chairman of the Graduate School of Arts and Sciences
Cole, Charles W.	Dean, Summer Sessions
Gould, Warren	Vice President for Resources
Kramer, Robert	Dean, National Law Center
Linton, Calvin D.	Dean, Columbian College of Arts and Sciences
Mayo, Louis H.	Vice President for Advanced Policy Studies
Parks, John	Dean, School of Medicine
Smith, William P.	Vice President for Student Affairs
Tillman, Rodney	Dean, School of Education

Parliamentarian

To be appointed

<u>Elected Members</u>	<u>Term Expires</u>
Alpert, Seymour	1969 Medical School
Arkilic, Galip M.	1970 School of Engineering & Applied Science
Braun, Edward H.	1969 School of Engineering & Applied Science
Brewer, John W.	1970 Columbian College of Arts & Sciences
Boswell, John G.	1969 School of Education
Clingan, Thomas A.	1970 Law School
Cronin, Robert E.	1970 School of Engineering & Applied Science
Desmond, Alton H.	1970 Graduate School of Arts & Sciences
Ganz, Robert N. Jr.	1970 Columbian College of Arts & Sciences
George, Lyndale	1970 School of Education
Jones, Robert G.	1970 Columbian College of Arts & Sciences
Kramer, Norman	1970 Medical School
Liverman, Thomas P.	1969 Columbian College of Arts & Sciences
*Morgan, John A. pro tem	1969 School of Public & International Affairs
Page, Harry R.	1970 School of Government & Business Admin.
Parlett, Robert C.	1969 Medical School
Perros, Theodore P.	1969 Columbian College of Arts & Sciences
Pock, Max	1969 Law School
Schlagel, Richard H.	1969 Columbian College of Arts & Sciences
Sharpe, David	1970 Law School
St. Cyr, Carol R.	1969 School of Education
Stevens, Edwin L.	1969 Columbian College of Arts & Sciences
Stromsen, Karl E.	1969 School of Government of Business Admin.
Wood, Reuben E.	1970 Columbian College of Arts & Sciences
Zuchelli, Artley J.	1970 Columbian College of Arts & Sciences

\*for Peter P. Hill on leave Fall 1968

Faculty Performance & Development

- \*Edwin L. Stevens, Speech, Col, Chairman
- Thomas F. Courtless, Law
- Raymond S. Cottrell, Educ
- Charles R. Naeser, Chem, Col
- \*Robert C. Parlett, Microb, MS
- Melvin Reich, Microb, MS
- Theodore Toridis, EMech, SEAS

Harold F. Bright, VP for Acad Affrs  
ex officio

Library

- \*Thomas P. Liverman, Math, Col, Chairman
- James H. Coberly, Am Lit, Col
- John A. Frey, Rom Lang, Col
- Barry I. Hyman, Civ Eng, SEAS
- Wolfram K. Legner, German, Col
- Laurence P. Leite, Art, Col
- Robert W. Rafuse, Econ, GSAS
- Waldo Sommers, PAd, SGBA
- George V. Vahouny, Biochem, MS
- R. L. Weintraub, Biol Sci, Col
- Samuel Wrenn, Chem, Col

Rupert C. Woodward, Director of Libraries  
ex officio

Hugh Bernard, Librarian of the Law Lib  
ex officio

Isabella Young, Librarian of Med Lib  
ex officio

Physical Facilities

- \*Max Pock, Law, Chairman
- Perry Botwin, Spec Educ
- Lloyd S. Bowling, Speech, Col
- Richard B. Castell, Stud Health
- Angus Griffin, Microb, MS
- Arnold C. Meltzer, EEng, SEAS
- David G. White, Chem, Col

Henry W. Herzog, V P & Treas  
ex officio

Martin M. Roudabush, Plant Engineer  
ex officio

J. C. Einbinder, Business Manager  
ex officio

Professional Ethics & Academic Freedom

- \*Alton H. Desmond, Grad Coun, Col,  
Chairman
- Paul A. Crafton, EAdmin, SEAS
- Roderic H. Davison, Hist, Col
- Herbert Jehle, Physics, Col
- Paula A. Kaiser, Anesth, MS
- Robert E. Park, Law
- Glen E. Weston, Law
- Harry Yeide, Jr. Rel, Col
- Wood Gray, Hist, Col

(no ex officio members)

Public Ceremonies

- \*John G. Boswell, Educ, Chairman
- Paul Calabrisi, Anat, MS
- George F. Conner, BAD, SGBA
- Vincent J. DeAngelis, PE, Col
- Roy B. Eastin, BAD, SGBA
- Robert Honeygosky, Speech, Col
- John F. Latimer, Cl L, Col
- M. Elizabeth Tidball, Physiol, MS

Frederick R. Houser, Registrar  
ex officio

Robert G. Jones, Rel, Col  
ex officio

John F. Latimer, Univ Marshal  
ex officio

Research

- \*Norman C. Kramer, Med, MS, Chairman
- J. Martyn Bailey, Bioch, MS
- James M. Brown, Law
- Arthur E. Burns, GSAS
- Gregory L. Fowler, Biol, Col
- Nelson T. Grisamore, EEng, SEAS
- Robert Heller, EEng, SEAS
- H. H. Hobbs, Physics, Col
- James N. Mosel, Psych, Col
- George A. Olkhovsky, Russ, Col
- \*Robert C. Parlett, Microb, MS
- Ira R. Telford, Anat, MS
- Benjamin D. Van Evera, Chem, Col

Harold F. Bright, V P for Acad Affrs  
ex officio

Louis H. Mayo, V P for Adv Pol Stds  
ex officio

\*Senate member